



Parks, Recreation and Library Facilities Master Plan

October 2012

Approved in principle by
Town of Oakville Community Services Committee (October 23, 2012)
and Town of Oakville Council (October 29, 2012)

Live it! Vision 2057

mbpc

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Executive Summary

As part of Vision 2057, this Parks, Recreation and Library Facilities Master Plan (PRLFMP) was developed as a tool to assist decision-makers, stakeholders, and residents in understanding Oakville’s needs and priorities related to parks, recreation, and library facilities. The PRLFMP ensures that the provision of community parks and facilities continues to meet local needs and takes into account the changes that have occurred since the approval of the original plan in 2006. This Plan recognizes that facilities play a vital role in advancing the overall quality of life and physical and mental wellbeing of Oakville residents. The community has also expressed a desire for the continued maintenance of facilities and parks, as well as improvements and overall expansion of recreation and library opportunities.



Specifically, the PRLFMP identifies facility requirements based on needs (relative to capacities, population data, and geographic distribution) and public input. General timing for facility development has been identified and aligned with the town’s long-term financial forecast and development charges studies. While the plan determines what facilities and amenities are required as the town grows, it does not determine the final size or location of these facilities; those decisions will be made through further consultation with residents and Town Council through initiatives such as the South Central Public Lands Study.

Initially developed as a draft technical report, this Master Plan has been revised following the completion of an extensive public consultation phase in spring 2012. Public engagement is a key component of Vision 2057, a framework designed to ensure that the community takes part in shaping the town’s future leading up to Oakville’s bicentennial in 2057.

The table on the following page summarizes the parks, recreation, and library facility requirements based on the provision targets identified in this Master Plan as well as public input. Please note that the “current municipal supply” is based on inventory data current as of December 31, 2011 for parks and outdoor recreation facilities and the date of publishing for indoor recreation and library facilities. For the purposes of this plan, the forecasted population for the town 255,000, which is likely to occur after 2031. For more detail about the type, timing, and priority of each proposed project, please refer to the specific recommendations contained in sections 5 to 8, as well as the implementation strategy in section 9.

Summary of Facility Requirements

Facility Type	Current Municipal Supply	Recommended Provision Target	Total Needs by 2031/Build-out	Comments
Multi-use Community Centres	4 (Glen Abbey, Iroquois Ridge, River Oaks, QEPCCC)	1 per 45,000 population	6 multi-use / multi-generational centres (Sixteen Mile Sports Complex, South Central Oakville) 1 smaller centre (Palermo Village)	<ul style="list-style-type: none"> - new multi-use facility recommended for Sixteen Mile Sports Complex - new multi-generational facility recommended for South Central Oakville - smaller hub recommended for Palermo Village
Indoor Pools	6 pools / 5 facilities (Iroquois Ridge – 2, Centennial Pool, White Oaks Pool, Glen Abbey Pool, QEPCCC)	1 per 32,000 population	8 (Sixteen Mile Sports Complex – 2)	<ul style="list-style-type: none"> - multi-tank design recommended for Sixteen Mile Sports Complex - plan for the replacement of Centennial Pool on a site in South Central Oakville (to be evaluated through the South Central Public Lands Study)
Arenas (Ice Pads)	13 (Sixteen Mile - 4; Joshua’s Creek - 2; River Oaks - 2, Glen Abbey - 2; Kinoak, Maple Grove, Oakville)	1 per 650 organized youth participants	14 (location to be determined)	<ul style="list-style-type: none"> - consider options for the renewal or replacement of Oakville Arena on site - provide one additional ice pad to meet long-term needs
Dedicated Seniors’ Facilities	4 locations (total of 18,582 sf) (Sir John Colborne and Oakville Seniors’ Centre –stand-alone; Iroquois Ridge and QEPCCC – dedicated space)	Scale declining over time from 0.5sf to 0.32sf per resident (age 55+)	6 locations (total of 24,882 sf) (2 stand-alone; 4 as part of community centres)	<ul style="list-style-type: none"> - provide dedicated seniors’ space at the Sixteen Mile Sports Complex and another future civic facility - consider replacing the Oakville Seniors’ Centre with a new facility on the Kerr Street corridor - consider an expansion to the Sir John Colborne Seniors’ Centre

Facility Type	Current Municipal Supply	Recommended Provision Target	Total Needs by 2031/Build-out	Comments
Dedicated Youth Facilities	3 (Oakville/Cross Ave. and Bronte Youth Centres – stand-alone; QEPCCC – dedicated space)	No specific target recommended	5 to 6	<ul style="list-style-type: none"> - relocate the Oakville/Cross Ave. Youth Centre north of the QEW and consider a second stand-alone centre north of the QEW - provide dedicated youth space at the Sixteen Mile Sports Complex and consider for the South Central Oakville CC
Gymnasiums	3 (Glen Abbey, QE Park – 2; the gym at Iroquois Ridge is under-sized)	1 per 50,000 population	5 (South Central Oakville CC and Sixteen Mile Sports Complex)	<ul style="list-style-type: none"> - provide gymnasiums at the Sixteen Mile and South Central Oakville community centres - continued public access to school gymnasiums is recommended
Fitness / Active Living Centres	4 (Iroquois Ridge, River Oaks, Glen Abbey, and QEPCCC*) *active living space does not contain weight equipment	1 per multi-purpose community centre	6 (Sixteen Mile Sports Complex and South Central Oakville*) *active living space does not contain weight equipment	<ul style="list-style-type: none"> - provide a fitness and active living centre at the Sixteen Mile Sports Complex - all new community centres may provide active living programs, including South Central Oakville - study the need/potential to expand the Glen Abbey fitness area
Other Indoor Recreation Facilities	Various partnerships with groups such as indoor soccer, curling, gymnastics, etc.	No specific target recommended	Variable – to be assessed through partnership framework	<ul style="list-style-type: none"> - evaluate proposals through a formal partnership framework and consider town’s capacity to participate

Facility Type	Current Municipal Supply	Recommended Provision Target	Total Needs by 2031/Build-out	Comments
Soccer Fields (outdoor)	98.5 fields (unlit equivalents – see note 1) consisting of 62 municipal fields (72.5 unlit equivalents due to 9 lit, 3 lit artificial turf fields, and 50 unlit fields) and 25 permitted school fields (26 unlit equivalents due to 2 unlit artificial turf fields)	1 field (unlit equivalent – see note 1) per 100 organized youth participants	142 unlit equivalents , with the understanding that several of these will be developed as lit and/or artificial turf fields	<ul style="list-style-type: none"> - new field development will focus on parks and schools in North Oakville (with lights where the Municipal Lighting Study allows) - strategies such as converting underused ball diamonds, installing artificial turf, etc. will be required - plan for the replacement of the three fields to be lost due to the White Oaks North Campus closure - any field provision beyond the recommended 142 unlit equivalents will require contributions from local organizations
Ball Diamonds	75 diamonds (unlit equivalents – see note 2) consisting of 45 municipal diamonds (58 unlit equivalents due to 13 lit and 32 unlit diamonds) and 17 permitted school diamonds	1 diamond (unlit equivalent – see note 2) per 5,000 population in North Oakville; no additional diamonds recommended south of Dundas Street	10 unlit field equivalents in North Oakville ; there is a short and long-term surplus of diamonds south of Dundas Street	<ul style="list-style-type: none"> - 10 new ball diamonds (unlit equivalents) will be required to serve growth in North Oakville - there is a surplus of ball diamonds south of Dundas Street and no additional diamonds are required to serve this area - consider conversion of underused diamonds into other uses
Multi-use Fields (football, rugby, field hockey, and/or lacrosse)	3 fields (2 field hockey and 1 football)	1 per 50,000 population	5 fields (2 new fields in North Oakville)	<ul style="list-style-type: none"> - shared fields are recommended for football, rugby, field hockey, and lacrosse - 2 new fields should be developed in North Oakville, with one in the short-term - maximize use of school fields

Facility Type	Current Municipal Supply	Recommended Provision Target	Total Needs by 2031/Build-out	Comments
Cricket Pitches	1 (temporary pitch at Glenashton Park)	No specific target recommended	1 cricket pitch (shared with 2 soccer fields at North Park)	- a pitch should be developed in short-term, to be re-purposed to other uses once the cricket pitch (shared with soccer) is developed at North Park
Tennis Courts	78 courts (64 public and 14 club)	1 court per 4,000 population in growth areas	up to 14 courts in North Oakville; courts are also required in gap areas (2) south of Dundas Street	- provide up to 14 tennis courts in North Oakville - alleviate gaps in: (1) Great Lakes Blvd. area (Bronte / Shell Park); and (2) Palermo West area - identify up to ten under-utilized courts that – as needs and funding arise – could be eliminated or converted to alternate uses
Basketball Courts	8 full court equivalents (2 half courts and 7 full courts – see note 3)	1 full court per 1,500 youth (ages 10-19)	4 full court equivalents in North Oakville; additional courts may be provided on a park-specific basis south of the QEW	- consider developing new facilities as multi-use courts that can also accommodate ball hockey and skating - conversion of surplus tennis courts may be considered in existing neighbourhoods
Outdoor Pools	5	No specific target recommended	no additional outdoor pools	- the need for additional outdoor pools should be evaluated on a case-by-case basis - consider the gradual replacement of existing pools through strategic renewal

Facility Type	Current Municipal Supply	Recommended Provision Target	Total Needs by 2031/Build-out	Comments
Splash Pads	15	distribution-based target – 1km radius in residential areas	7 in North Oakville; additional splash pads may be provided on a park-specific basis south of Dundas Street	<ul style="list-style-type: none"> - provide up to 7 splash pads in North Oakville - add splash pads to a limited number of existing parks in older neighbourhoods that have distribution gaps and that are undergoing a population renewal
Playgrounds	115 parks	1 play structure within an 800-metre radius of all residential areas (without crossing a major arterial road or physical barrier)	provide based on geographic distribution	<ul style="list-style-type: none"> - playgrounds will be required to serve new growth areas - barrier-free play equipment should be provided at key parks throughout the town - the playground replacement program should continue
Skateboard Parks	3 (does not include one seasonal indoor venue)	1 ‘major’ skate park per 5,000 youth (ages 10-19); ‘minor’ skate parks may be provided on a case-by-case basis	6 (Southeast Oakville – 1; North Oakville – 2)	<ul style="list-style-type: none"> - develop 3 major skate parks, one each in the southeast and two in North Oakville - minor skate parks (or “skate spots”) may be developed in smaller gap areas where there is an insufficient number of youth to support a major skate park
BMX Parks	0	No specific target recommended	2 (as pilot projects)	<ul style="list-style-type: none"> - as pilot projects, develop BMX parks at North Park (larger facility) and in the Southwest (smaller facility)

Facility Type	Current Municipal Supply	Recommended Provision Target	Total Needs by 2031/Build-out	Comments
Outdoor Skating Rinks	6 (all natural, no artificial)	1 town-wide outdoor artificial rink; natural community rinks may be provided on a case-by-case basis	1 town-wide outdoor artificial rink ; natural community rinks may be provided on a case-by-case basis	<ul style="list-style-type: none"> - develop a town-wide outdoor artificial ice rink at a central location - continue to partner with volunteer groups to provide outdoor natural ice rinks as interest warrants
Other Park Facilities	Various partnerships with groups such as lawn bowling, bocce, etc.	No specific target recommended	Variable – to be assessed through partnership framework	<ul style="list-style-type: none"> - develop additional leash free areas and community gardens/orchards, where appropriate and in partnership with other providers
Active Parkland	377.4 hectares (Community Parks, Neighbourhood Parks, Village Squares/ Parkettes)	2.1 hectares of active parkland per 1000 residents town-wide	542 hectares (based on a 2031 population forecast of 246,400)	<ul style="list-style-type: none"> - this is a town-wide target and it is impractical to apply to specific geographic areas - if the target cannot be adequately achieved, acquisition and non-acquisition based options should be explored, consistent with the town’s planning policies
Trails	See Active Transportation Master Plan	See Active Transportation Master Plan	See Active Transportation Master Plan	<ul style="list-style-type: none"> - expansion of the town’s trails system is a high priority and should be directed by the Active Transportation Master Plan
Public Libraries	95,044 square feet at 6 locations	0.58 square feet per capita	147,900 square feet	<ul style="list-style-type: none"> - provide four new branches: Bronte, North Oakville, Tralfagar Corridor north of Dundas, and Palermo Village - continued use of book nooks and book deposits

Note 1: Each lit soccer field is equivalent to 1.5 unlit fields; each lit artificial turf field is equivalent to 3.0 unlit fields

Note 2: Each lit ball diamond is equivalent to 2.0 unlit diamonds

Note 3: Each half court is equivalent to 0.5 of a full basketball court.

Acknowledgements

We would like to thank all of those who contributed to the development of the Parks, Recreation and Library Facilities Master Plan. This document is a product of the vision and dedication of the Town of Oakville staff within the Recreation and Culture, Parks and Open Space, Planning Services, and Finance Departments, as well as the Oakville Public Library. We also extend our thanks to the many Oakville residents who provided input into the draft Master Plan, which helped to establish the directions and priorities for this Facilities Master Plan.

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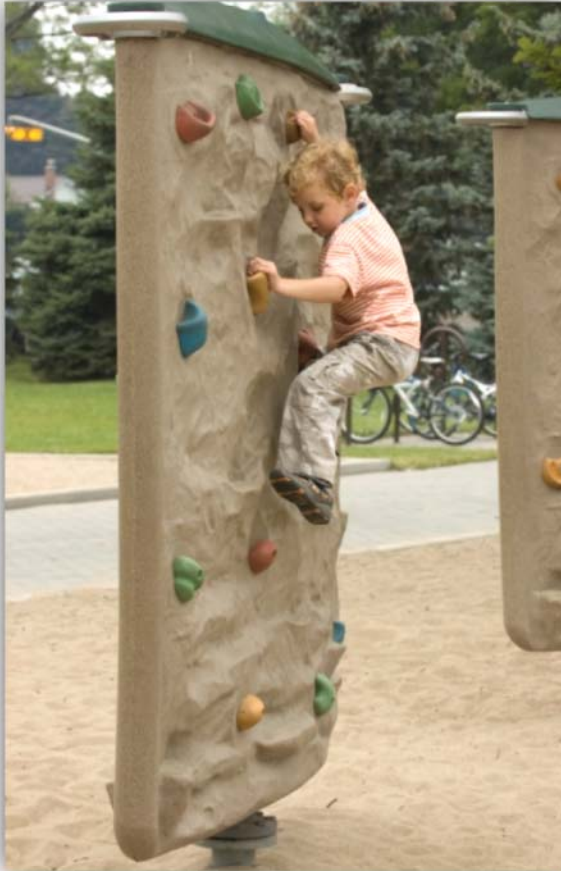
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All photos provided by Town of Oakville, 2011

Section 1.

Overview



Live it! Parks, Recreation and Libraries

Parks, recreation, and libraries are essential to the individual wellbeing of the town’s residents and the cohesive development of Oakville’s communities. They are fundamental building blocks in advancing the overall quality of life in Oakville and their maintenance, improvement, and enhancement is a primary objective of the town’s long-range planning.

In June 2006, the Town of Oakville completed and approved a 20-year Parks, Recreation, Culture and Library Master Plan. This Master Plan was designed to be a living document that would be able to adapt to changes within the town’s social, cultural, recreational, informational, and educational environments. Although the Plan contained a long-term projection of needs, it was recommended that it be reviewed every five years and updated as necessary. Due to the significant growth in Oakville, changes in planning and land use policies, the town’s progress in the development of new facilities, and shifts in community parks and recreation needs, the time has come to review and update portions of the 2006 Master Plan.

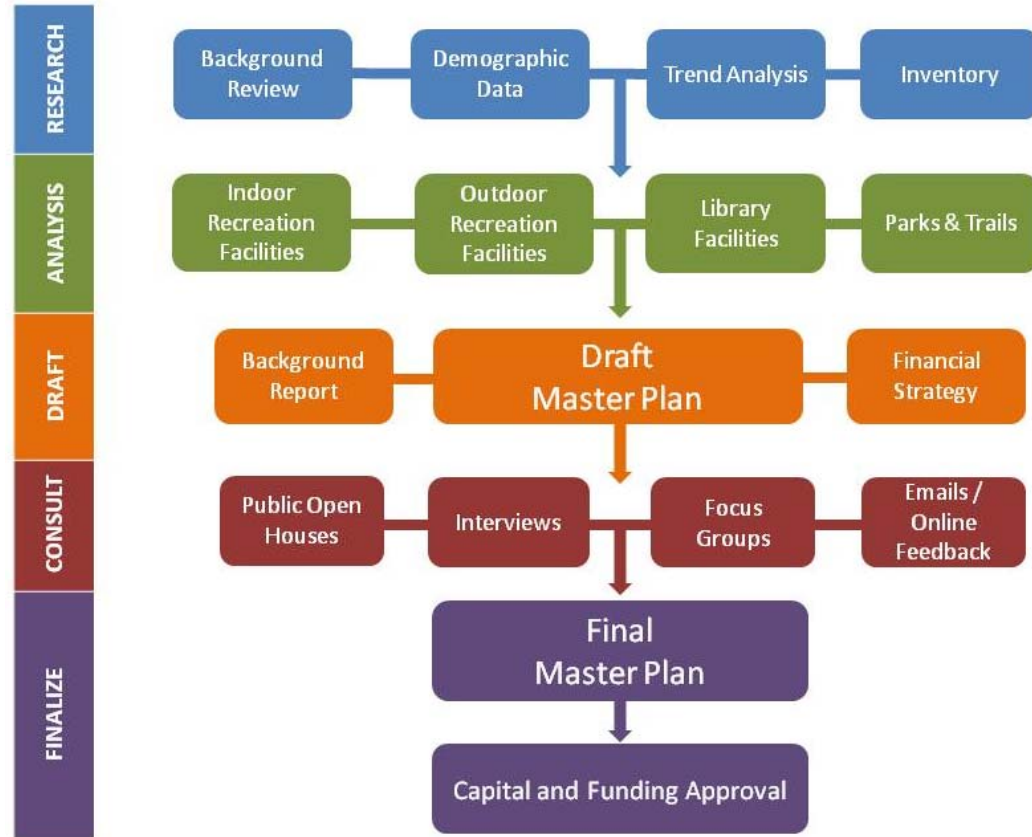
The primary objective of this Parks, Recreation and Library Facilities Master Plan is to reassess and make recommendations on facility requirements from 2012 to the town’s forecasted build-out, taking into account the changes that have occurred in Oakville since the approval of the 2006 Plan. Being undertaken as part of Vision 2057, this Plan does not simply look at what has been done in the past and build upon existing patterns of provision – it recognizes the ways that Oakville is evolving and provides guidance to respond to changing needs. The public consultation program conducted in spring 2012 has been integral to identifying community priorities and ensuring that this plan is reflective of local requirements.

Notwithstanding the comprehensive scope of this report – which is supported by a detailed background study – there are a few items that are out-of-scope compared to the 2006 Master Plan, including:

- Arts and cultural aspects are not directly addressed within this Facilities Master Plan as the town prepared a separate Cultural Plan in 2009. The focus of this report is on facility-based assessments and recommendations.
- While services, operations, and programming are indirectly considered as part of the analysis, there are no specific recommendations in this Plan – the emphasis of this Plan is on parks, recreation, and library facilities.

Master Plan Development

A draft Master Plan was received by Council in December 2011 and released for public consultation during the spring and summer of 2012. The draft report (technical document) identified requirements based on various quantitative measures, while the public consultation process identified community objectives and desires. This final master plan combines both the quantitative and qualitative measures into one guiding document that provides long-term direction to Town Council, staff, and the community. The Plan is a result of considerable research, analysis, and consultation, as outlined in the following graphic.



How Facility and Parks Needs are Identified



The Master Plan has established provision targets that will help Oakville identify and plan for new parks, recreation, and library facilities. These targets are based upon a combination of market-driven factors (such as demand, trends, and demographics), public input expressing local desires and expectations, benchmarks seen in other municipalities, and the past and present circumstances of Oakville. They are intended to be applied flexibly and may be modified over time to remain responsive to local needs. Most provision targets are population-based, such as one multi-use community centre per 45,000 residents, and are continually in flux as both the population and inventory change.



For more localized facilities that residents expect to be able to walk or bike to (e.g., playgrounds, splash pads, community rooms, etc.), geographic distribution also becomes an important consideration. Assessing spatial distribution is not an exact science, as each community exhibits direct socio-economic characteristics, built form, traffic patterns, and expectations. For example, for years, Oakville’s development has largely been low-density and automobile-dependent. Parks, recreation, and library infrastructure have been distributed based on this model through the development of larger, community-level facilities. However, several growth areas within or adjacent to established communities have been identified by *Livable Oakville* that will eventually lead to changes in Oakville’s urban form. Many of these areas will be characterized by dense populations, high-rise buildings, mixed land uses, and access to transit and alternative transportation choices. In these areas, the reliance on the public realm to provide respite, accommodate gatherings, and protect community identity is heightened. In some cases, existing community infrastructure within these areas will not be sufficient to accommodate the thousands of new residents. Parks, facilities, and trails are vital to community health and social development and appropriate access is a necessity.

It should also be noted that, with this being a town-wide Master Plan, further analysis will be required in some cases to more specifically define facility components, timing, operating models, locations, and costs. The timing and priority of most capital projects proposed in this Master Plan are linked to expected participation rates and population forecasts. New information, changing trends, public input, partnership alignment, and land and funding availability all have the potential to influence the implementation priorities identified in this Plan. The Plan’s implementation should be monitored regularly and the entire Plan should be updated in five years’ time.

Planning Together for Sustained Success

This Facilities Master Plan provides direction on a number of focus areas, including the following:



1. Residential Intensification

Through the *Growth Plan for the Greater Golden Horseshoe* the Ontario government mandated that from 2015 40 per cent of all residential development be within the built-up area. The Livable Oakville Plan forecasts a population of 255,000. Considerable greenfield growth is now beginning to occur in North Oakville, the area north of Dundas Street. South of the QEW, intensification is anticipated mainly in the growth areas of Midtown Oakville, Downtown Oakville, Kerr Village, and Bronte Village. Additional development is forecasted for the area between Dundas Street and the QEW (Palermo Village and Uptown Core). In some cases, the way in which the town secures assets in these growth areas (and how they are designed) will be different from the approach taken in lower density greenfield areas. While the timing of this growth is not known, the advance planning needs to be started now.

2. Opportunities South of the QEW

The area south of the QEW, including Downtown Oakville and surrounding neighbourhoods, will offer considerable opportunity for facility rationalization and/or development in the near future. Most notably, the Oakville-Trafalgar Memorial Hospital is moving to a new site in 2015/16 and the town recently purchased three surplus schools in the area. Considerable public interest has been expressed for future community uses at one or more of these sites.

Given these unique opportunities, the town initiated the South Central Public Lands Study in mid-2012 to determine the most appropriate land uses for Oakville Arena/Trafalgar Park, three surplus school sites in southeast Oakville (Brantwood, Chisholm and Linbrook), and the Oakville-Trafalgar Memorial Hospital lands. Among other things, the South Central Public Lands Study will examine the potential for these sites to accommodate the needs outlined in the master plan.



3. Parks Distribution



Great communities have great parks and public spaces. In 2006, an agreement was signed with developers in North Oakville that set a finite amount of parkland that the town will acquire and the approximate locations for parks, in addition to several hundreds of hectares of natural open space lands. A Parks Distribution Plan for North Oakville was produced that indicates the number and location of park facilities. Also impacting the provision of sports fields in North Oakville (and Oakville in general) is the new *Municipal Lighting Study*, which has placed restrictions on which sports fields can be lit.

In established communities south of the QEW, the matter of parkland supplies and distribution was raised through the public consultation program, largely in relation to the surplus school sites purchased by the town. Although these areas currently have greater per capita supplies of active parkland than newer subdivisions to the north, the community expressed a desire for additional park development and open space preservation opportunities.

4. New Facilities



Oakville should be proud of its high quality and leading edge parks, recreation and library system – it is a key part of what attracts people and business to the community. Since the approval of the 2006 Master Plan, the town has aggressively developed additional facilities to address many of the needs identified in the plan (e.g., Sixteen Mile Sports Complex, QEP Community and Cultural Centre, several parks, etc.). New facility development and improvements to several facilities have led to significant gains in community use and accessibility. Nevertheless, the community is focused on ensuring that facility development continues to keep pace with population growth and participation trends, and that longstanding gaps in provision be addressed, most notably in South Oakville.

5. Emerging Sports & Socio-Demographic Trends

Over the past four years there has been both growth in existing sports and a shift in the types of sports at the community level. Youth and older adults also require heightened focus as their patterns of participation are changing dramatically – the number of older adults in Oakville will likely double in size over the next two to three decades.



6. Libraries as Critical Community Spaces

The Oakville Public Library is one of the busiest and more innovative library systems in Canada. Library branches, online collections and services and outreach services are all critical elements in the service delivery model and each of these elements is experiencing growing use. The impact of technology has not lessened the demand for traditional materials, but rather led to greater space needs – particularly for public access computers and study/learning spaces. The study addresses the impact of growth on existing facilities and examines the role that they play in community building.

7. Consistency with Recent Studies

The Town of Oakville recognizes that it must take the right steps today to prepare for the future – this is the impetus behind the Vision 2057 framework and its many related studies. *Livable Oakville*, the town’s new Official Plan, conforms to the Provincial *Growth Plan* and clearly sets out policies that would permit additional building heights in return for certain community benefits including recreation and community facilities. The Master Plan also considers many parallel and ongoing planning initiatives that will define the town in the future, including (but not limited to):

- South Central Public Lands Study
- Oakville Harbour West Shore Master Plan
- North Oakville East Secondary Plan
- North Oakville East Secondary Plan
- Oakville’s Strategic Directions for Culture
- Oakville Public Library Strategic Plan
- Active Transportation Master Plan
- Livable Oakville Plan
- Development Charges Study
- 10-year Capital Forecasts
- Municipal Lighting Study
- Municipal Youth Strategic Priorities
- Strategic Plan for Oakville Seniors Services
- Downtown Oakville Strategic Review



Section 2.

Celebrating Our Successes

Creating a “Livable” Community

Individuals, households, and entire communities all benefit greatly from access to quality leisure services. These **benefits** have been well documented and include:

- Physical health and wellness benefits from participation in active endeavours.
- Intellectual benefits from access to information resources and lifelong learning opportunities.
- Social benefits from engagement in meaningful community activities.
- Environmental benefits from the protection of open spaces and the provision of alternative transportation choices.
- Economic benefits from the attraction and retention of residents and businesses, both of which are drawn to Oakville partly because of its high quality parks, recreation, and library facilities.

This Master Plan is supportive of all **four pillars of sustainability**:

- Social sustainability through spaces that promote physical activity and community engagement;
- Economic sustainability through the efficient management of infrastructure;
- Environmental sustainability through the effective management of parks and open space; and,
- Cultural sustainability through spaces that foster creativity and embrace diversity.



Recent Achievements

The town has been very successful in its implementation of the 2006 Parks, Recreation, Culture & Library Master Plan. The following table identifies the town’s progress since 2006.

Facility Type	2006 Master Plan Recommendation	Status	Comments
Multi-use Community Centres	<ul style="list-style-type: none"> Construct the QEP Community and Cultural Centre (indoor pool, gymnasium, multi-use program space, youth space, seniors space, active living program space/ meeting rooms) 	Complete	<ul style="list-style-type: none"> QE Park School was purchased was transformed into a Community and Cultural Centre (it opened in early 2012); it has rooms capable of accommodating a wide range of programming needs
Arenas (Ice Pads)	<ul style="list-style-type: none"> Construct twin pad arena (or quad pad, pending further study) in North Park 	Complete	<ul style="list-style-type: none"> Sixteen Mile Sports Complex (4 pads) in North Park opened in Fall 2010
	<ul style="list-style-type: none"> Replace (location tbd) or refurbish Oakville Arena and add second pad (2010-2012) 	Incomplete / Altered	<ul style="list-style-type: none"> Joshua’s Creek Arenas (2 pads) acquired by the town in 2007
Dedicated Seniors’ Facilities	<ul style="list-style-type: none"> Space recommended for QEP Community and Cultural Centre 	Complete	<ul style="list-style-type: none"> Senior Centre included in the QEP Community and Cultural Centre (2012) Strategic Plan for Seniors Services completed in 2010 Internal renovations completed to the Oakville Senior Citizens’ Recreation Centre
Dedicated Youth Facilities	<ul style="list-style-type: none"> Space recommended for QEP Community and Cultural Centre 	Complete	<ul style="list-style-type: none"> Youth Centre included in the QEP Community and Cultural Centre (2012) Bronte Youth Centre opened in 2008

Facility Type	2006 Master Plan Recommendation	Status	Comments
Fitness / Active Living Centres	<ul style="list-style-type: none"> Program space recommended for QEP Community and Cultural Centre 	Complete	<ul style="list-style-type: none"> 2 active living rooms included in the QEP Community and Cultural Centre (2012)
Indoor Soccer and Turf Facilities	<ul style="list-style-type: none"> Consider only as a partnership with local soccer club 	Complete	<ul style="list-style-type: none"> Town-owned indoor soccer facility at Pine Glen Park opened in 2008 in partnership with the Oakville Soccer Club
Soccer Fields (outdoor)	<ul style="list-style-type: none"> Develop 18+ soccer fields (29 unlit equivalents) 	Partially Complete (see note 1)	<ul style="list-style-type: none"> 8 new soccer fields (14.5 unlit equivalents) have been added, including those on school properties A Municipal Lighting Study was prepared to guide the location of future sports field lighting
Ball Diamonds	<ul style="list-style-type: none"> Develop 2 ball diamonds; convert under-utilized diamonds to other uses (e.g., soccer fields) 	Partially Complete (see note 1)	<ul style="list-style-type: none"> 1 new diamond has been added to the supply
Multi-use Fields	<ul style="list-style-type: none"> Develop 2 lit multi-use fields 	Complete	<ul style="list-style-type: none"> Artificial turf field installed at Bronte Athletic Field in 2010 (for football and other sports); unlit artificial turf fields installed at three high schools to date
Tennis Courts	<ul style="list-style-type: none"> Develop 2 tennis courts 	Incomplete (see note 1)	<ul style="list-style-type: none"> No net change in supply
Basketball Courts	<ul style="list-style-type: none"> Develop 14 basketball courts (9 full court equivalents) 	Incomplete (see note 1)	<ul style="list-style-type: none"> One new full court has been added to the supply

Facility Type	2006 Master Plan Recommendation	Status	Comments
Splash Pads	<ul style="list-style-type: none"> Develop 3 splash pads 	Complete	<ul style="list-style-type: none"> 4 splash pads have been added at Forster Park, Nautical Park, Valleyridge Park, and West Oak Trails
Playgrounds	<ul style="list-style-type: none"> Develop 4 new playgrounds south of Dundas Street, in addition to barrier-free structures and playground replacements 	Complete	<ul style="list-style-type: none"> 10 new playground locations have been developed Playground replacement program remains in effect
Skateboard Parks	<ul style="list-style-type: none"> Develop 3 skate parks 	Partially Complete (see note 1)	<ul style="list-style-type: none"> Skate parks added to Glenashton Park (Iroquois Ridge CC) and Glen Abbey Park Since 2010, the town has used Kinoak Arena for indoor skateboarding during the summer
BMX Parks	<ul style="list-style-type: none"> Develop 2 BMX parks (on a trial basis) 	Incomplete (see note 1)	<ul style="list-style-type: none"> A BMX park is planned for North Park
Outdoor Skating Rinks	<ul style="list-style-type: none"> Develop 1 artificial skating rink, plus basketball courts capable of doubling as natural skating rinks in the winter 	Incomplete	<ul style="list-style-type: none"> Artificial rink not yet developed Some new tennis courts may offer opportunity for winter skating (natural ice)
Leash Free Zones	<ul style="list-style-type: none"> Develop on an as-needed basis, in partnership with organizations 	Complete	<ul style="list-style-type: none"> 1 new leash free zone has been added to the supply
Active Parkland	<ul style="list-style-type: none"> Maintain a provision target of 2.2 hectares of active parkland per 1,000 residents 	In Progress (continual)	<ul style="list-style-type: none"> Town-wide provision ratio is currently 2.2 hectares of active parkland per 1,000 residents

Facility Type	2006 Master Plan Recommendation	Status	Comments
Trails	<ul style="list-style-type: none"> Continue to place a high priority on trail development 	In Progress (continual)	<ul style="list-style-type: none"> Approximately 20km of new trails have been developed Active Transportation Master Plan completed
Public Libraries	<ul style="list-style-type: none"> Begin construction of new Branch Library in North Oakville (proposed first phase of North Park) (2011-12) 	Incomplete	<ul style="list-style-type: none"> Funding delayed to second phase of North Park complex
	<ul style="list-style-type: none"> Acquire land for new Library along the Trafalgar Corridor north of Dundas Street 	Incomplete	<ul style="list-style-type: none"> Site not yet identified or secured
	<ul style="list-style-type: none"> Acquire land for new Branch Library in Palermo 	Incomplete	<ul style="list-style-type: none"> Site not yet identified or secured
	<ul style="list-style-type: none"> n/a 	n/a	<ul style="list-style-type: none"> Clearview Neighbourhood Branch opened in 2007; relocated within James W. Hill Public School in 2010

Notes:

1. Development north of Dundas Street is just now occurring (2012), impacting implementation of this recommendation.

Section 3.

Understanding Oakville – Community Profile & Trends

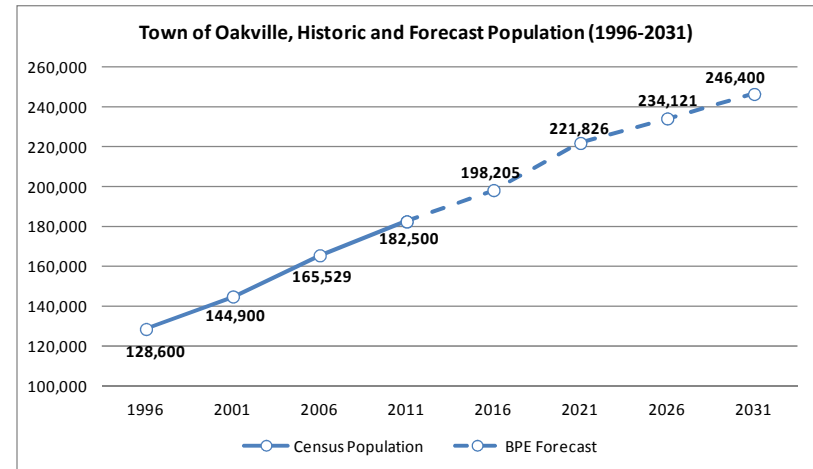
With a population of 182,500, the Town of Oakville has become one of the most coveted residential and business centres in Ontario. Located 30 minutes from downtown Toronto, Oakville is a vibrant, beautiful lakeside town with a connection to its past – that it celebrates through preserving its strong heritage – and a bright future as one of the best places in Ontario to bring up a family or operate a business.

This thriving municipality provides all the advantages of a well serviced urban centre, while also maintaining its small town ambiance. People who live in Oakville are proud of the quality of life this great community has to offer. Ideally located in a beautiful natural setting, the town offers first rate parks, recreation, and library facilities and amenities, many of which are delivered in partnership with various community organizations. The outstanding range of lifestyle choices will continue to make this growing community one in which residents and businesses feel a sense of pride and connection.



Alignment with Growth Patterns

The town’s 2011 census population was 182,500 and the Region of Halton’s Best Planning Estimates forecast a town-wide population of 246,400 by 2031¹. Build-out is anticipated to be 255,000 and occur sometime beyond 2031.



¹Region of Halton, Best Planning Estimates (June 2011)

Oakville's most significant greenfield area is North Oakville, which will begin developing within the next few years and is expected to house approximately 50,000 residents (20,000 housing units) by its eventual build-out. In addition to North Oakville, Livable Oakville has identified six growth areas (Midtown Oakville, Uptown Core, Palermo Village, Kerr Village, Bronte Village, and Downtown Oakville), most of which are being planned for development in the 2015-2031 timeframe. Livable Oakville anticipates over 14,000 new residential units in the area south of Dundas Street by 2031.

Increased populations within the built areas will place pressure on existing facilities, many of which were not built to sustain higher levels of use (e.g., those in the Kerr Street area). Furthermore, land is at a premium and it will become increasingly difficult to acquire sufficient parkland to serve a growing population. Planning for future residents and areas of growth are of paramount importance to ensure all residents have suitable access to parks, recreation, and library facilities.



A Changing Oakville: Age & Diversity

Oakville's population, like that of nearly every other Canadian municipality, is aging. Between 2001 and 2011, the town's median age increased from 37.1 years to 40.2 years. This trend is expected to continue; however, new residential growth will also result in increasing numbers within each age group, including children and youth. As such, there are likely to be continued demands for leisure opportunities for all ages, with the greatest demand being generated by older adults and seniors.

As of 2006, approximately 31% of Oakville's population was born outside of Canada and this percentage is growing. Many cultures participate in leisure activities as a family and parks, recreation, and library needs are evolving as a result. This growing diversity also creates the need for a wider range of activities and facilities, many of which are park-related, including cricket, picnicking, tai chi, and pick-up soccer games.

Responding to Activity Trends

Effective long-term planning requires an understanding of existing and emerging trends that may affect facility needs. Listed below are several high-level trends that are currently or about to shape how Oakville provides leisure services; these trends have influenced the development of the Master Plan’s guiding principles and recommendations.



Parks and Recreation

- High Rates of Inactivity and Obesity
- Aging Population & More Active Older Adults
- Increased Interest in Casual and Unprogrammed Activities (drop-in)
- Accessibility – Overcoming Challenges to Residents with Disabilities
- Busy Lifestyles – Lack of Free Time
- Growing Emphasis on Affordability of Programs and Activities

Recreation Facility, Parks and Open Space Design

- Aging Infrastructure (Options include Renewal, Re-purpose, or Closure)
- Multi-use Facilities – One-stop Shopping Approach
- Emerging Parks and Recreation Activities (cricket, skateboarding, etc.)
- Increased Interest in Trails and Hiking
- Increased Environmental Awareness and Stewardship
- Demand for Urban Squares & Civic Spaces (in intensifying areas)



Public Library Sector

- Collaborative community spaces for work, leisure, content generation
- Increasing need to support digital literacy as well as overall literacy
- Increasing need to support variety of content formats
- Increasing need for programs that support lifelong learning
- Co-location with other civic facilities
- Demand for self-serve options
- Increased usage

Section 4.

Setting the Stage for Continued Success – Guiding Principles

The Guiding Principles are core directional statements that are intended to guide the development and implementation of the Master Plan's recommendations and future investment in parks, recreation, and libraries. They are areas where the collective efforts of the town and its staff – in concert with community partners and stakeholders – will be needed to provide specific focus and targeted resources. Together, the Guiding Principles are intended to enhance the quality of life of Oakville residents.

In total, there are eight Guiding Principles, each with a series of directions. The Guiding Principles are identical to those approved as part of the 2006 Master Plan; however, some of the directions have been modified to reflect the scope of this report and the changing community. The principles are largely complementary, but no one principle takes priority over another – they should be read and interpreted as a set, rather than as separate, isolated statements.



1. Create Healthy Communities

- a) When making decisions relating to parks, recreation, and library services, facilities and programs, the town will give consideration to the following benefits:
 - Opportunities provided by parks, recreation, and libraries help build healthy communities and improve the quality of life for all.
 - Participation in recreation and learning activities promotes the healthy development of children physically, socially, intellectually and emotionally.
 - Active living extends life expectancies, prolongs independent living for seniors, and enhances overall health and wellness for all ages.
 - Participation in leisure activities can lower the long-term costs of health care, crime prevention and social services.
 - Community activities and gatherings enhance a sense of belonging.

1. Create Healthy Communities (continued)

- b) The town will continue to assess market and community needs and will address gaps in service.
- c) The town will continue to enable the local volunteer sector (e.g., minor sports, etc.) to provide the foundation of Oakville's extensive parks and recreation system.
- d) The town will take a leadership role in the recreation delivery system, will facilitate the identification of gaps, and will work with community organizations to provide services and facilities.
- e) Through community development initiatives, the town will assist local non-profit organizations in building the necessary capacity to fulfil their mandates.
- f) The town will adopt an integrated planning model in the delivery of recreation and cultural programs that will ensure a balanced program mix for all ages, interests and customer needs.

2. Meet the Needs of our Diverse Community & Ensure Accessibility

- a) To the greatest extent possible, the town will provide parks, recreation, and library facilities that are safe and accessible to everyone regardless of age, physical limitations or economic status.
- b) The town will work towards eliminating barriers to participation be they related to income, language, culture, transportation or physical abilities.
- c) As a community that is becoming more ethnically diverse, the town will assist in promoting participation in leisure activities and events that build awareness and understanding of the community's many cultures and foster pride of and for the community.
- d) Through its direct programming, the town will continue to place priority on cost efficient programs that emphasize basic skill development, as well as progressive opportunities for personal advancement (where appropriate).
- e) The town will seek opportunities to increase and provide an adequate mix of unstructured, self-scheduled activities that promote active living, creativity, and socialization.

3. Commitment to Customer Service

- a) The town is committed to providing a seamless, integrated, user-friendly, and responsive customer service system in the delivery of its parks, recreation, and library services.
- b) The town will continue to provide high quality programs, services and facilities.
- c) The town will endeavour to maintain all parks and facilities in a safe and sustainable condition.
- d) The town is committed to applying new technologies that improve service delivery.
- e) The town will continue to consult appropriately with residents and user groups in facility development and determining program needs.
- f) Through its marketing efforts, the town will endeavour to increase awareness of the benefits of participating in leisure activities.

4. Seek Partnerships

- a) Partnerships with other town departments, the public library, community providers and / or the private sector will be pursued where appropriate in order to provide a strengths-based delivery system that is efficient, effective, fiscally responsible and responsive to the community.
- b) The town will continue to partner with, and work cooperatively with the Boards of Education to enhance community access to schools, fields, and facilities.

5. Ensure Appropriate Service Levels

- a) The town will commit to allocating appropriate and necessary resources to meet facility and program requirements where there is an inadequate level of service as identified in the Parks, Recreation, and Library Facilities Master Plan.
- b) Where levels of service are adequate, the town will make efforts to maintain existing levels and any enhancements to service levels will be based upon justified community need and will be consistent with overall town policies, priorities, and Council's Strategic Plan.
- c) To the greatest extent possible, the town will provide an equitable distribution of services and facilities. Community parks, multi-use recreation facilities, libraries, and one of a kind facilities may not always be equitably distributed but sited to best meet the greatest community need and/or to reflect a unique feature.

6. Exercise Fiscal Accountability

- a) The town will ensure long-term financial sustainability through the cost-effective and efficient management of resources and the appropriate and reasonable application of user fees, development charges, and community resources.
- b) The town will only pursue full cost recovery and net profits where appropriate (e.g., some programs for adults). However, these programs will not be promoted at the expense of core services and will be used to offset the non-revenue producing services.
- c) The town will optimize external funding sources.
- d) The town will base decisions with respect to parks, recreation, and library services on a balance between the impact on quality of life and financial sustainability.

7. Provide Leadership in Environmental Stewardship

- a) The town will preserve, protect and enhance Oakville’s unique natural and heritage resources, placing priority on protecting valley lands and waterfront lands, sustaining the urban forest and encouraging the greening of the town.
- b) The town will educate residents on the importance of environmental management and naturalization. The town will promote to residents and visitors Oakville’s unique natural features and its diverse range of parks, open spaces and linkages.
- c) The town will construct new recreation facilities to a LEED Silver standard to support environmental sustainability.

8. Strengthen Community Identity

- a) The town will respond to changes in development patterns and urban design in the provision of appropriate facilities and services.
- b) The town will design all public facilities as “community spaces” that help create a sense of community in Oakville.
- c) When making decisions relating to capital investment and service delivery, the town will recognize and consider the many ways that park, recreation, and library provision can have a positive impact on community vitality and revitalization.
- d) An integrated parks system is important to the wellbeing of individuals and the neighbourhoods in which they live. As such, the town will strive to connect its parks, open spaces and trails through a variety of methods.
- e) Tourism and sport tourism, as a by-product of the leisure system, create economic benefits for local businesses and residents. However, the town’s role in leisure related tourism will not detract from giving first priority to the needs of Oakville residents. The town will endeavour to articulate clearly its role in leisure-related tourism.

Section 5.

Indoor Recreation Facility Needs & Strategies

Quality municipal recreation facilities are essential to the town's ability to offer effective and efficient services that meet community expectations. Fortunately, most of Oakville's indoor recreation facilities are in good condition, with several of them having been developed or expanded in recent years. The town has been able to keep its buildings in good repair through the regular investment of capital for preventative maintenance; this practice will become more important as all facilities age. There is also a continued need to provide places and spaces that engage all of the town's residents in meaningful activities and that enrich the local quality of life. This is just as important for evolving neighbourhoods – such as those undergoing renewal or intensification – as it is for new greenfield communities.



The public input phase of this plan yielded numerous comments and suggestions, none more prevalent than the need for additional indoor recreation facilities in South Central Oakville. This is an established area that contains some of the town's older facilities, including Oakville Arena and Centennial Pool, and that is surrounded by residential neighbourhoods that were established long before the town began building larger multi-use recreation facilities like Glen Abbey or Iroquois Ridge Community Centres located to the north. Now, the South Oakville area is slated to accommodate residential intensification (in particular, Midtown Oakville and Kerr Village) and opportunities for facility development are presenting themselves due to recent and pending land acquisitions.

Long-term population growth and geographic distribution supports an enhanced community recreation presence in the South Central Oakville area. The location for one multi-generational community centre (containing multi-use and activity space) to serve this and a broader area is to be explored further through the South Central Public Lands Study. Sites currently being considered as part of the South Central Public Lands Study include Oakville-Trafalgar Memorial Hospital site, the Oakville Arena site/Trafalgar Park, and the three recently acquired former school sites.

In addition to a community centre, the continued provision of an indoor aquatic facility, arena, a seniors' centre, and active parkland – all of which are currently situated in the South Central Oakville area – remain priorities for the town and are the subject of subsequent recommendations in this Master Plan. In this regard:

- Centennial Pool remains a well used venue for length swimming, lessons, synchronized swimming, school teams, etc. However, given its age and new accessibility requirements, Centennial Pool requires significant restoration and retrofit to maintain a reasonable level of service. The replacement of Centennial Pool should be planned for a new site in the area, which is within the scope of the South Central Public Lands Study.





- Oakville Arena is beginning to reach its functional lifespan and is not required to meet current town-wide arena needs; however, its long-term availability is supported by the local community. Ongoing structural reviews are required to determine its short-term viability, while a longer-term strategy is required to determine the manner through which it will be renewed or replaced.
- The Oakville Senior Citizens' Recreation Centre (Kerr Street) is an older facility that deserves a modest expansion and renewal. Replacement of this facility along the Kerr Street corridor should be considered as part of the South Central Public Lands Study, possibly as part the renewal/ replacement of Oakville Arena.

In terms of facility development in other areas of the town, the Master Plan's recommendations suggest the following:

- Develop a multi-use community centre at the Sixteen Mile Sports Complex by 2018. This facility should include an indoor aquatic complex, fitness/active living centre, dedicated seniors' and youth space, multi-use programming space (including one or more gymnasiums), and a branch library.
- Consider expanding the Sir John Colborne Recreation Centre for Seniors to meet growing demand for space for older adults.
- Develop a smaller community centre in Palermo Village in the longer-term, possibly consisting of meeting rooms, activity rooms, senior and/or youth centres, and a branch library.
- Relocate the Oakville Youth Centre (Cross Avenue) to a location north of the QEW and develop a second stand-alone dedicated youth centre also north of the QEW.
- Monitor utilization of arenas and re-evaluate indoor ice needs at the time of the next Master Plan. The municipality has more than doubled its supply of rinks in the past six years and, based on a projection of registration levels, the need for an additional ice pad (for a total of 14) is not imminent. The direction and timing of any future arena development may be dependent upon any changes to Oakville Arena.
- Continue to evaluate requests from community organizations for municipal participation in capital projects not identified in this plan, such as an indoor soccer bubble, expanded curling facility, 50-metre indoor pool, larger gymnastics centre, dryland training facility, etc. A formal partnership framework should be developed to guide these evaluations.



All recommendations pertinent to indoor recreation facility provision are identified in the following table, along with an explanation of key demand factors.

Community Centres

A town-wide provision target of one multi-use community centre per 45,000 population is suggested. With 4 such community centres at present (the current provision level is 1:45,625), this target suggests the need for approximately two more facilities by build-out. Following site selection and approval, the design of all new community centres will be subject to a **detailed design process** examining local characteristics and community needs, public input, specific facility components, business models, etc. The town should continue to promote multi-use designs for its future community centres and facility expansions.

A multi-generational community centre is recommended in South Central Oakville in the shorter term. Public input and an analysis of geographic distribution suggest that future plans for the **South Central community centre** may consider the provision of an indoor pool, gymnasium, multi-purpose space, and youth space, with seniors' needs being addressed through dedicated space and/or programming opportunities.

To meet demand for a sixth multi-use community centre, a second phase of the **Sixteen Mile Sports Complex** has been proposed in order to expand community program and activity offerings in the north. This community centre may consist of an indoor aquatic centre, dedicated seniors' and youth space, multi-use programming space (including one or more gymnasiums and a minimum of three multi-purpose and/or meeting rooms for a variety of leisure, recreational, and arts activities), and an area library branch. Options for integrating cultural programming space should be explored at the functional design stage and – depending on the level of partnership participation and site availability – consideration may also be given to a dryland training facility and/or a larger gymnastics facility.

In addition to the larger community centres, a smaller community hub is recommended for the **Palermo Village** area, which may include meeting rooms, activity/program rooms, senior centre, youth centre, branch library, etc.

Recommendations:

1. A **new multi-generational community centre** in the **South Central Oakville area** is required to serve existing residents and long-term population growth. The design should consider an indoor pool (as a replacement for Centennial Pool), gymnasium, youth space, active living space, multi-purpose space, and community rooms. Seniors programming may also be accommodated, however, the focus for dedicated space for seniors' should remain along the Kerr Street corridor and is not recommended for the OTMH site. Through the South Central Public Lands Study, the availability and suitability of potential sites will be evaluated, examining various combinations of components. Project timing is subject to a number of factors, including site availability and funding.
2. Develop a multi-use community centre as a second phase to the **Sixteen Mile Sports Complex** (2018).
3. Develop a community centre in **Palermo Village** in the longer term (timing is dependent on local development patterns). Further discussions with other municipal partners (e.g., public library, etc.) are required to refine this concept and identify common principles, timing, and potential phasing.

Community Centres (continued)

4. Continue to seek and evaluate **partnerships** with community agencies and the development community in areas with below average access to municipal community centres.

Indoor Pools

A town-wide provision target of one indoor pool tank (lane or leisure) per 32,000 population is suggested. With 6 indoor pool tanks (at 5 locations) at present, the current provision level is 1:30,417 and the target suggests the need for two additional facilities by build-out. The provision and design of new or expanded indoor pools will be subject to more detailed feasibility studies.

An indoor aquatic complex is recommended for the next phase of the **Sixteen Mile Sports Complex**. Depending on town-wide and community demand, this facility may incorporate leisure and/or lane pool elements (potentially two separate tanks).

Given its age and new accessibility requirements, **Centennial Pool** requires significant restoration and retrofit to maintain a reasonable level of service. The replacement of this facility should be planned for one of the sites being considered as part of the South Central Public Lands Study. Given the conclusions of the Cultural Master Plan and the Downtown Action Plan, the existing site is not the appropriate long-term location for an aquatic facility.

Recommendations:

5. The **Sixteen Mile Sports Complex** (estimated timing: 2018) should be the location of an indoor aquatic facility.
6. Through the South Central Public Lands Study, plan for the **replacement of Centennial Pool** on a site in South Central Oakville, ideally co-located with other community recreation components.
7. Prioritize the renovation and/or expansion of aquatic facility **change rooms** at existing facilities.

Arenas (Ice Pads)

The suggested town-wide provision target for arenas is 1 ice pad for every 650 registered youth participants; based on 2011/12 minor sport registration data, the current provision level is one pad per 606 youth participants. Based on current participation rates and population projections, this translates into **a need for potentially one additional ice pad (for a total of 14 ice pads) in the longer-term** to meet demand by the town's build-out. Future arena development could depend on changes to the existing supply (as well as participation levels and other factors) and should be assessed at the time of the next Master Plan, with an emphasis being placed on creating multi-pad facilities. Kinoak and Maplegrove Arenas should also be examined at this time as these facilities are approaching the limit of their functional lifespan.

Arenas (Ice Pads) (continued)

Although **Oakville Arena** is beginning to reach its functional lifespan and is not required to meet current town-wide arena needs, its long-term availability is supported by the local community. Ongoing structural reviews are required to determine its short-term viability, while a longer-term strategy is required to determine the manner through which it will be renewed or replaced.

Recommendations:

8. Establish a strategy for the maintenance, renewal, or replacement of **Oakville Arena** within Trafalgar Park and the potential development of **another ice pad** in the longer-term at a location to be determined. Should this be determined not to be a feasible course of action, undertake a **study** to determine the appropriate location and timing of constructing a **new twin pad arena**.

Dedicated Seniors' Facilities

The town currently offers two stand-alone seniors' centres and dedicated space for seniors within two community centres – the total area of these four facilities amounts to 18,582 square feet. For determining demand for dedicated seniors' space, a provision target gradually declining from 0.5 square feet for every resident age 55+ to 0.32 square feet for every resident age 55+ between now and build-out is suggested. There is currently an average of 0.42 square feet of dedicated space for each resident age 55+. By build-out, an additional 6,300 square feet of dedicated space for seniors is recommended, as is expanded programming of multi-use space in community centres. Further direction may be provided by the *Strategic Plan for Oakville Seniors Services*.

The **Oakville Senior Citizens' Recreation Centre** (Kerr Street) is a well used facility that requires more functional space and a more modern accessible design. Replacement of this facility should be considered as part of the South Central Public Lands Study, possibly as part the renewal/ replacement of Oakville Arena. The seniors' community has expressed opposition to relocating the centre on the OTMH lands, but are supportive of sites along the Kerr Street corridor. The Oakville Senior Citizens' Recreation Centre should continue to operate at its current location with minimal capital investment until it is determined if a new centre is to be opened. Should a new centre be developed, the existing Kerr Street site would be surplus to any indoor recreation or park need. Should the option of a new larger seniors centre not be supported or determined to be unfeasible, consideration should be given to improving the long-term viability of the existing Oakville Senior Citizens' Recreation Centre through a modest expansion and renovation project.

The additional required space may be achieved through a combination of strategies, including a modest expansion to the **Sir John Colborne Recreation Centre for Seniors**, dedicated space non-exclusive activity space as part of the **Sixteen Mile Sports Complex expansion**, and dedicated space for older adults in a future civic facility (e.g., community centre, library, arts facility, etc.). Further study may be required to define locations, space requirements, and operating models of dedicated space for older adults and seniors.

Dedicated Seniors' Facilities (continued)

Recommendations:

9. Through the South Central Public Lands Study, consider options for replacing the **Oakville Senior Citizens' Recreation Centre** with a modern, multi-use, and purpose-built facility along the Kerr Street corridor, possibly as part of the renewal/ replacement of Oakville Arena. If a new centre is developed, the existing Kerr Street site would be surplus to any indoor recreation or park need. If a new centre is not developed, consider a modest expansion and renovation project to the existing Oakville Senior Citizens' Recreation Centre.
10. Evaluate the need and potential for a modest expansion to the **Sir John Colborne Recreation Centre for Seniors** in 2016.
11. Include dedicated space for older adults and non-exclusive activity space as part of the second phase of the **Sixteen Mile Sports Complex** (around 2018).
12. Prior to build-out, consider options for **adding dedicated space for older adults onto another civic facility**.

Dedicated Youth Facilities

The town currently provides two stand-alone youth centres and dedicated space within the new QEPCCC. Dedicated youth facilities are best provided in response to local public demand (including consultation with youth); a set provision target is not recommended. The town should continue to monitor the needs of youth to ensure that spaces are meeting the needs of the different youth markets. In meeting these needs, the town should look to a combination of dedicated facilities (a minimum of 3,200sf of leased space for each location), shared spaces within community centres, and outreach programs. Future community facilities should also be designed with the needs of youth in mind. Opportunities to establish Book Depots (in partnership with the Oakville Public Library) within the youth centres should also be explored on an ongoing basis.

Recommendations:

13. Continue to retrofit existing **community facilities** to make them more **youth-friendly** (e.g., adding youth-oriented sitting and lounge areas, such as “chill spots”).
14. Begin planning for the **relocation of the Cross Avenue Youth Centre** (to north of the QEW), as well as an additional **new stand-alone dedicated youth centre** (also north of the QEW), to be opened in the short-term.
15. Consider dedicated space for youth and non-exclusive activity space as part of the community centre developments in **South Central Oakville** and the **Sixteen Mile Sports Complex**.

Gymnasiums

A town-wide provision target of one municipal gymnasium per 50,000 population is suggested. With 3 town-operated gymnasiums at present, the current level of provision is 1:60,833 and there is a need for 2 additional gymnasiums by build-out. Due to their flexibility in accommodating a wide range of activities (e.g., seniors' programming in the daytime and community programs and/or rentals in the evening and on weekends), gymnasiums should be considered through the planning stages of all future community centre and **seniors' recreation centre** developments and redevelopments.

Recommendations:

16. Consider the provision of gymnasiums through the planning stages of all future community centre and seniors' recreation centre developments and redevelopments, including the second phase of the **Sixteen Mile Sports Complex** (around 2018) and the community centre recommended for **South Central Oakville**.

Fitness / Active Living Centres

The town provides fitness and/or active living centres within each of its multi-use community centres (the town has a total of 3 fitness centres at present, as well as 1 active living centre without weight equipment at the new QEPCCC). A fitness centre (with weight equipment) is proposed for the second phase of the **Sixteen Mile Sports Complex** (around 2018), while the proposed **South Central Community Centre** should be designed to accommodate active living programs within its multi-use rooms. The size, nature, and programming of this and any future fitness / active living centre may vary according to community needs and is subject to further study during the facility planning stage. The town is currently undertaking a fitness review of all of its centres to assess market-specific needs.

Recommendations:

17. Continue to expand the town's focus on **fitness programs and active living** through the **maximization of space** within existing facilities (e.g., multi-purpose rooms, fitness centres, schools, etc.) and future community and seniors' centres (including the proposed South Central Community Centre).
18. Undertake a study for the potential expansion of the fitness programming area within the **Glen Abbey Community Centre** in the year 2015 to accommodate growing demand for fitness activities at this location.
19. Include a fitness centre (equipment-based) and active living space as part of the second phase of the **Sixteen Mile Sports Complex** (around 2018).

Other Indoor Recreation Facilities

The Master Plan's consultation program has yielded a number of requests from local organizations for new or expanded community recreation facilities, including an **indoor soccer bubble, an expanded curling facility, a 50-metre indoor pool, a larger gymnastics centre, and a dryland training facility.** Several of these facilities currently exist in Oakville and are operated by not-for-profit organizations – their accompanying programs offer significant benefit to area residents and contribute greatly to the local level of service. In recent years, the town has recognized the growth of gymnastics and indoor soccer and has entered into partnerships with community organizations to address the construction and operation of facilities for their sports. There continues to be growth in these and other leisure interests traditionally served by non-municipal sectors and Oakville should remain open to discussion from emerging and growing community recreation groups. It is recommended that capital proposals be evaluated through a **formal partnership framework**, with consideration to the town's 10 year capital forecast and the town's capacity to participate in such projects. The partnership framework should include the various partners providing information which, at a minimum, should include (but not be limited) to:

- a comprehensive needs analysis
- a comprehensive business plan
- the club's financial capacity
- a demonstration of the sustainability of the project
- detailed evidence of community benefits
- full risk analysis

Recommendations:

20. Develop a **formal partnership framework** to evaluate capital proposals from community organizations. Such proposals – including (but not limited to) the expansion of the **Oakville Curling Club, 50-metre indoor pool, an expanded gymnastics facility, a second indoor soccer facility, dryland training space, and others** – should be evaluated through this formal partnership framework, with consideration given to the town's 10 year capital forecast and the town's capacity to participate in such projects.



Section 6.

Outdoor Recreation Facility Needs & Strategies

Like its community centres, arenas, and libraries, Oakville's outdoor park infrastructure is highly regarded by residents and well used by residents of all ages. Sports fields, playgrounds, skate parks, outdoor courts, and spray pads are all in demand and, for the most part, the town has an appropriate distribution of these facilities across its many communities and neighbourhoods. With a parks facilities distribution plan in place for North Oakville, much of the town's future planning is currently underway, although opportunities exist for improvements to existing parks and for facility provision in other growth areas. As the town's population grows, Oakville must continue to secure sufficient land to accommodate these quality of life amenities.



Playing fields are critical pieces of municipal infrastructure that need to be planned for due to their sheer size and levels of use. Oakville not only relies on fields and ball diamonds in municipal parks, but also several schools. A recent movement toward artificial turf fields has assisted in extending access to quality soccer and football fields; however, the placement of these and other fields may be affected by the Municipal Lighting Study (which has imposed restrictions on new lighting installations). The Master Plan recommends a number of changes to the town's sports field supply, including:

- Continue to plan for new soccer fields (up to 44 additional unlit equivalent fields will be required by build-out) when developing new parks and school grounds; most of these fields are likely to be built north of Dundas Street.
- Develop two additional multi-use turf fields for sports such as lacrosse, football, etc.
- Accommodate cricket within a shared field model at North Park; in the interim, develop a basic pitch (location to be determined) to help to grow the sport.
- Develop 10 new ball diamonds (unlit equivalents) to serve North Oakville. There are a sufficient number of ball diamonds in established areas; the town should work with users to identify fields that could be used for alternative uses (e.g., soccer fields or other in-demand facilities), focusing on lower quality, under-utilized diamonds.





The parks system contains a number of other popular amenities that are often provided at the community and/or neighbourhood levels. Suggestions for improving the supply of these outdoor recreation amenities include:

- Install major skate parks (larger in scale; located in Community Parks) in southeast Oakville and North Oakville (2). Consider minor skate parks (or smaller “skate spots”; located in convenient walk-to locations) on a case-by-case basis and through consultation with the public.
- To ensure an equitable distribution, develop six to seven splash pads in North Oakville, as well as in key gap areas (e.g., Southeast and East), and potentially as a complement to an existing outdoor pool (based on further study).
- Develop new public tennis courts in growth areas south of Dundas Street in response to geographic gap areas, such as the Great Lakes Boulevard area. Up to 14 public use tennis courts will be required to serve North Oakville prior to its build-out.
- Develop four outdoor basketball courts in North Oakville; consider multi-purpose court designs that can accommodate basketball, ball hockey, and/or outdoor skating to promote four season usage of Oakville’s parks. The installation of new courts into established neighbourhoods could be considered on a case-by-case basis as there was considerable public interest in providing additional basketball courts in Oakville.
- Playgrounds – some barrier-free – should continue to be installed at appropriate park sites within new development areas in order to promote physical activity and social interaction amongst young children.
- Install BMX parks at North Park and in southwest Oakville as pilot projects.
- Develop a town-wide artificial outdoor ice rink to create a focal point for community interaction and to promote outdoor winter activities.
- Continue to provide leash free zones in association with local organizations, as needs arise and where location criteria can be met.
- There is local interest in establishing additional community gardens and orchards in partnership with other agencies. The town is supportive of these amenities, but needs to develop a policy to define its role in their provision and/or management.



All recommendations pertinent to outdoor recreation facility provision are identified in the following table, along with an explanation of key demand factors.

Soccer Fields (outdoor)

The Oakville Soccer Club is one of the largest community soccer organizations in North America; its registration has far surpassed that of minor hockey and figure skating in the town (1 in 3 residents ages 5 to 19 play organized soccer). Registration trends suggest that soccer participation may have reached its market saturation amongst youth and future growth will largely be a result of overall population growth in the under 10 age groups. Adult soccer also presents an opportunity for growth, as many of those that grew up playing the sport are now in their 20s and 30s.

A town-wide provision target of one field (unlit equivalent) per 100 registered youth participants is suggested; based on 2011 minor sport registration data, the current provision level is one field per 105 youth participants. The recommended provision target should be re-evaluated at the time of the town's next Master Plan to ensure that it adequately captures demand factors, particularly related to adult soccer. Based on this provision target, there is a **current need for two (2) to three (3) soccer fields** (note: all mentions of fields are "unlit equivalents", where each lit field is equivalent to 1.5 unlit fields and each lit artificial field is equivalent to 3.0 unlit fields due to expanded opportunities). This need could grow as high as **forty-four (44) additional fields by build-out** (for a total of 142 unlit equivalent fields), should projected youth registration and population levels be achieved. In addition to the recommended future field requirements, the impact of school closures and the loss of soccer fields permitted by the town should be monitored.

New soccer field development should focus on parks and schools in **North Oakville**. Approximately two-thirds of future municipal supplies should be major lit/unlit fields, with the remaining being mini fields; where possible, mini fields may be programmed to cut across major fields in order to offer the greatest flexibility. **Other strategies** to expand the supply without dramatically increasing the land need requirements must be considered, including converting under-utilized ball diamonds, lighting new and existing fields (in keeping with the *Municipal Lighting Study*), installing artificial turf, and partnering with schools and user groups.

Recommendations:

21. Develop new soccer fields (primarily in **North Oakville**) to meet the recommended provision target – up to 44 additional fields will be required by build-out (note: these are unlit equivalents, where each lit field equals 1.5 unlit fields and each lit artificial field equals 3.0 unlit fields).
22. Seek options to retain the three major unlit soccer fields at the **White Oaks North Campus** in the town's inventory (through partnership or acquisition). Should this not be feasible, the town should evaluate opportunities for replacing these fields at another site.

Ball Diamonds

Oakville's ball diamond supply has not changed considerably in recent years, as participation has been relatively stable and there are many under-utilized diamonds as a result (currently estimated at 30 or more, declining to 15 by build-out). Into the future, trends suggest that ball diamond demand will increase at a slightly slower rate than overall population growth.

In **North Oakville**, a provision target of one ball diamond (unlit equivalent, where one lit ball diamond is equal to two unlit equivalents) per 5,000 population is suggested; this translates into a requirement for approximately 10 ball diamonds (note: these are unlit equivalents, where one lit diamond equals two unlit diamonds) and includes the proposed diamond at Palermo Park. Lights should only be considered for diamonds in Community Parks, as well as Neighbourhood Parks north of Dundas Street (where possible, in keeping with the town's *Municipal Lighting Study*). Registration figures for both youth and adult ball players should continue to be monitored in order to confirm the recommended provision target and to assist in evaluating capacity.

There is an oversupply of ball diamonds **south of Dundas Street** and no additional diamonds are recommended for this area. Strategies for eliminating surplus diamonds and converting them to alternate uses should be explored with local ball organizations. If the town adds lights to any diamond(s) south of Dundas Street, one unlit diamond in an over-supplied area should be considered for re-purposing to a higher-demand use.

Recommendations:

23. Develop approximately 10 ball diamonds (note: these are unlit equivalents, where one lit diamond equals two unlit diamonds) to serve **North Oakville**.
24. Work with local ball organizations to identify lower quality and under-utilized diamonds that could be **eliminated** from the town's inventory or **converted** to alternate uses.

Multi-use Fields

A town-wide provision target of one multi-use field (for field lacrosse, football, field hockey, and rugby) per 50,000 population is suggested. With three fields at present (the current provision level is 1:60,833), there is a need for two additional fields by build-out, although substantial demand has been noted at the youth development and competitive levels, particularly for lacrosse and football. Two new fields are recommended in **North Oakville**; the viability of installing artificial turf on one or more of these fields should be evaluated.

Recommendations:

25. Develop **two (2) multi-use fields in North Oakville** as soon as possible to meet the collective needs of sports such as field lacrosse, football, field hockey, and rugby. Explore opportunities to accelerate the construction of one of these fields so as to meet growing demand. In the interim, work with the school boards to maximize community access to their new artificial turf fields.

Cricket Pitches

There is currently one municipal cricket pitch in Oakville; this is an under-sized, temporary field at Glenashton Park. Although the number of local cricket players is relatively low, it is an emerging sport that more diverse municipalities have begun accommodating with dedicated facilities over the past decade. Oakville's ethnic composition is gradually changing, with immigration being a primary source of the town's population growth. A provision target has not been established, rather the recommended approach is to replace the temporary field at Glenashton Park with a **new pitch** (at a yet to be determined location in North Oakville) in the short-term in order for local cricket organizations to better grow the sport and showcase local demand. Engagement of the local cricket community is imperative to the success of this initiative and it should be made clear that this pitch is expected to be re-purposed to other uses once a permanent pitch is developed at North Park.

In the longer-term, it is recommended that a pitch (shared with soccer) be developed at North Park. The town should monitor youth and adult registration figures in cricket in order to develop a long-term provision target that is reflective of demand in Oakville. Should demand warrant, the town may consider the possibility of establishing a dedicated cricket ground in partnership with the local cricket organization.

Recommendations:

26. Develop a **cricket pitch** with limited amenities by 2016 (to be re-purposed once a permanent/shared cricket pitch is developed at North Park).
27. Develop a **“shared” cricket pitch in North Park** across two soccer fields (likely timing is post-2021).

Tennis Courts

The town currently provides 78 municipal tennis courts (64 public and 14 club) for a provision level of 1: 2,340 residents. A provision target of one tennis court per 4,000 population in growth areas is suggested. This target applies largely to **North Oakville**, where up to fourteen tennis courts will be required. Where possible, new courts should be developed in groups of two or more (multiple court development is preferred as it lends itself to greater use, potential club development, better instruction opportunities, and also provides opportunities for future redevelopment to basketball courts, skate parks, etc. should trends and needs change). Depending on interest levels and partnership potential, one of these multi-court locations could be considered for club development.

Tennis courts are neighbourhood level facilities, meaning that their geographic distribution is also a key determinant in their provision. In order to improve geographic distribution, public tennis court development is recommended for **two areas south of Dundas Street**: (1) Great Lakes Blvd. area (Bronte / Shell Park); and (2) Palermo West area. Opportunities to establish groupings of two (or more) tennis courts in each of these areas should be explored (note: this may require land acquisition or alternative acquisition strategies).

Notwithstanding these two gap areas, there is a small surplus of courts in the town. Based on service area overlaps, court condition, and usage levels, the town should evaluate its tennis court inventory to identify up to ten courts that could be considered redundant. As needs and funding arise, these under-utilized courts should be considered for elimination or conversion to basketball courts, multi-purpose pads (that can accommodate street hockey or skateboarding activities), or other complementary and in-demand uses.

Tennis Courts (continued)

Recommendations:

28. Develop up to fourteen (14) tennis courts to serve population growth in **North Oakville**.
29. To address gaps in distribution, develop public tennis courts in: (1) the **Great Lakes Blvd. area** (Bronte / Shell Park); and (2) the **Palermo West area**.
30. Evaluate the municipal inventory of public tennis courts in order to identify up to ten (10) **under-utilized courts** that – as needs and funding arise – could be eliminated or converted to alternate uses.

Basketball Courts

Basketball is a popular sport amongst teens and outdoor courts provide opportunities for unstructured play. The suggested provision target for outdoor basketball courts is one full court per 1,500 youth (ages 10-19); each half court is equivalent to 0.5 of a full court (the current provision level is 1:3,381 youth). Recent population data suggests that the town requires approximately ten (10) more public basketball courts to meet this target at present.

Four courts are recommended to serve population growth in **North Oakville**. Consideration should be given to developing some or all of these facilities as multi-purpose courts capable of accommodating basketball, ball hockey, and/or outdoor skating. There was considerable public interest in providing additional basketball courts in Oakville – a sentiment that was expressed by local youth and residents of all ages – and the installation of new courts into **established neighbourhoods** could be considered on a case-by-case basis, subject to demand and opportunity (such as the re-purposing of under-utilized tennis courts).

Recommendations:

31. Develop four (4) basketball courts (full court equivalents) to serve **North Oakville**.
32. Consider the development of new basketball courts **south of Dundas Street** on a case-by-case basis, subject to demand and opportunity.

Outdoor Pools & Splash Pads

The town currently operates five outdoor pools. No additional **outdoor pools** are recommended and any future proposals should be evaluated on a case-by-case basis. This evaluation should be based on a supportable business plan that considers the seasonal volatility of outdoor pool facilities, their costs (capital and operating), and the impact on indoor pool utilization. In terms of existing outdoor pools, feasibility studies should be undertaken in advance of completing major repairs or significant lifecycle maintenance, in order to assess future provision options.

Outdoor Pools & Splash Pads (continued)

At present, there are 15 splash pads within town parks. Splash pads are best provided on a geographic basis, with a 1-kilometre service area (in residential areas) being established as the suggested provision target. This translates into a need for approximately six (6) splash pads in **North Oakville East** and one (1) splash pad in **North Oakville West** (Palermo Park). There are also gaps in geographic distribution within existing communities (e.g., **Southeast** and **East**) that should be rectified as opportunities are presented. Furthermore, opportunities to add splash pads to parks in older neighbourhoods that are undergoing a population renewal (e.g., areas with young families moving in) may be considered on a case-by-case basis. For example, any future renewal of **Trafalgar Park** may consider the installation of a splash pad to complement the Lions Pool. Splash pads are ideally located in parks that have access to washrooms or community centres and parking; shade is also desired. Given the town's strong commitment to splash pad provision, it is recognized that they may also be located in neighbourhood parks in order to attain the desired distribution and accessibility.

Recommendations:

33. Prepare feasibility studies in advance of completing major repairs or significant lifecycle maintenance to the town's **existing outdoor pools** with the intent of gradually replacing some pools through: (1) expanded indoor pool opportunities serving a collection of neighbourhoods; (2) renewal of an aging outdoor pool (in place of two or more other pools); and/or, (3) consulting with the neighbourhood to determine specific parks and recreational needs and options.
34. Develop approximately six (6) splash pads in **North Oakville East** and one (1) splash pad in **North Oakville West** (Palermo Park).
35. On a case-by-case basis, consider opportunities to add splash pads to existing parks in **older neighbourhoods** that have distribution gaps (e.g., **Southeast** and **East**) and are undergoing a population renewal.

Playgrounds

Approximately 115 of the town's parks contain playgrounds. Playgrounds should be provided in developing areas within Community and Neighbourhood Parks (and junior playgrounds within selected "Village Squares" north of Dundas Street). Additional park types may also be considered for playgrounds in order to ensure that a minimum service level of one playground within 800-metres of every residential area (without having to cross a major road or physical barrier) is achieved. Based on this measure, there are no major gaps in geographic distribution within any of the town's existing residential areas. Barrier-free playground equipment accessible to people with disabilities should be provided in Community Parks and other appropriate locations to serve several neighbourhoods as part of new development and the playground replacement program. The pending regulations for the *Accessibility for Ontarians with Disabilities Act* may also have an impact on playground design requirements (existing and new; fully accessible or in part) and should be monitored.

Playgrounds (continued)

Recommendations:

36. Develop **playgrounds in growing residential areas** based on a minimum provision target of one playground within 800-metres of all neighbourhoods (without having to cross a major road or physical barrier). **Barrier-free playground equipment** accessible to people with disabilities should be considered at appropriate locations as part of new development and the playground replacement program.
37. Continue to implement the town's **playground replacement program** in order to bring all play structures into compliance with the most current CSA recommended standards.

Skateboard Parks

Over the past several years, skateboarding has become a mainstream activity that has demonstrated sustained interest from children and youth. A two tier hierarchy consisting of major skate parks (one per 5,000 youth, ages 10-19); and minor skate parks (provided on a case-by-case basis) is suggested. The town currently provides 3 major skate parks, for an average of one per 9,017 youth. Three additional **major skate parks** – one each in the **southeast, North Oakville East, and North Oakville** – are recommended. These should be located in Community Parks and should serve all skill levels; they should generally be 10,000 to 15,000ft² in size. The identification of appropriate locations that are able to mitigate noise and after-hours usage is required and should be part of a public consultation process.

As new or existing parks are developed or redeveloped, consideration should be given to the development of **minor skate parks** (or “skate spots”) in smaller gap areas where there is an insufficient number of youth to support a major skate park. These parks would generally be about 2,000ft² in size and contain a limited number of features that are targeted for beginner skaters in the immediate area. These facilities may be located in Neighbourhood Parks (with the support of surrounding residents) or Community Parks.

Recommendations:

38. Develop three (3) major skate parks, one each in the **southeast, North Oakville East, and North Oakville West**; sites are to be determined through further consultation with the public. **Minor skate parks** (or “skate spots”) may be developed in smaller gap areas where there is an insufficient number of youth to support a major skate park.
39. Continue to monitor the performance of the seasonal **indoor skate park** at Kinoak Arena. Depending on demand levels and financial performance, the town may consider establishing additional indoor skateboarding sites on a case-by-case basis.

BMX Parks

BMX parks, consisting of dirt jumps and banks, are low cost, high impact facilities that are engaging to many local youth. There are presently no municipal BMX parks in Oakville. A provision target for outdoor BMX parks is not recommended, rather it is suggested that the town **continue with plans to develop a** dirt BMX park in **North Park**, in tandem with a major skate park. This BMX park may be operated on a trial-basis. The town, in consultation with potential users and the community, should establish criteria by which to evaluate the success of the BMX park and the planning of future parks (such as at **Joshua Meadows Community Park**). A smaller BMX park should also be established in **Southwest Oakville**.

Recommendations:

40. Continue with plans to develop a dirt BMX park in **North Park**, in tandem with a major skate park, possibly on a trial-basis. To assist in the planning of future parks (such as at **Joshua Meadows Community Park**), **criteria** by which to evaluate the success of the BMX park should be established.
41. Develop a small BMX facility in **Southwest Oakville**.

Outdoor Skating Rinks

The town assists volunteers with the operation of several seasonal outdoor rinks; all of these are natural as there are no artificial outdoor rinks in Oakville. A provision target of one **town-wide outdoor artificial ice rink** is suggested. This facility should be located at a central site with washrooms and other support amenities. Only one major artificial rink is recommended, which should be sufficient to meet demand for this type of facility for the duration of the Plan.

The town should continue to facilitate the provision of **outdoor natural ice rinks**. In regulating/operating natural rinks, an emphasis should be placed on safety, an equitable geographic distribution, and partnerships with volunteer associations. To assist in meeting community rink demands, the town may also consider designing new full basketball courts ('multi-use courts') so that they may be used as ice surfaces in the winter months.

Recommendations:

42. Identify a site for one **town-wide outdoor artificial ice surface** and consider development in the medium-term.
43. Continue to facilitate the provision of **natural outdoor skating rinks** in cooperation with volunteer associations.

Other Park Facilities

A number of smaller scale, niche park facilities are provided by the Town of Oakville and/or other organizations for which this Master Plan has found no latent demand and/or no additional municipal role. This includes the following:

- There are sufficient **lawn bowling facilities** available in the community and no additional lawn bowling facilities are recommended during the timeframe of this Plan. The town should, however, continue to monitor future needs.
- The provision of **track and field facilities** are currently being satisfied by existing facilities at high schools within the town. No additional track and field facilities are recommended.
- Due to the significant initial investment, large land requirement, and the existence of several public and private golf courses in the community, the provision of **golf courses or driving ranges** is not an area that the town should pursue at this time.
- There are sufficient **bocce courts** available in the community and no additional outdoor or indoor bocce courts are recommended at this time. The town should, however, continue to monitor future needs.

Continued provision of leash free zones and community gardens/orchards is recommended; recommendations for these facilities are noted below.

Recommendations:

44. Continue to provide **leash free zones**, as need arises and where warranted and where location criteria can be met. Local organizations should be encouraged to assist in the development, stewardship, operation and/or sponsorship of leash free zones.
45. In partnership with local agencies, the town should develop a policy to define its role in the provision and/or management of **community gardens and orchards**.



Section 7.

Parkland and Trails Needs & Strategies

The Town of Oakville's parks and trails system is built to a high standard and is expanding every year. A well-balanced park system engages people of all backgrounds and enhances the overall quality of life. Oakville's parks accommodate a broad range of active and passive uses and serve residents of all ages and abilities – the town has much to be proud of! Increasing interest in less structured activities (e.g., walking, cycling, casual sports, community gatherings, etc.) – coupled with the town's growing diversity – reinforces the need for continued investment in this area.

The Town of Oakville's current inventory includes 377.4 hectares of developed active parkland (i.e., Community Parks, Neighbourhood Parks, and Parkettes/Village Squares), in addition to a considerable supply of open space, undeveloped lands, conservation areas, and schoolyards. Active parkland accommodates most of the town's sports fields, tennis and basketball courts, playgrounds, splash pads, and BMX/skateboard facilities, to name a few. With a population of 182,500, this translates into a provision rate of 2.1 hectares of active parkland per 1,000 Oakville residents at present. Parkland per capita is a useful tool in monitoring how the town is achieving its goals in comparison to both historical measurements and future projections. Although this rate has declined since the last Master Plan was prepared (it was approximately 2.4ha/1,000 in 2006), it should also be noted that this measure represents a snapshot in time and will change with new acquisitions and population changes.



The current level of provision – 2.2 hectares of active parkland per 1,000 population – is recommended as the town-wide provision target moving forward. There are a variety of parks included in the active parkland supply which serve a town-wide, community, or neighbourhood function. Accordingly, it is not practical or possible to achieve this provision in each of the five geographic areas of the town, nor has this been the town's historic practice. Many of the town's larger Community Parks are located in non-residential areas or on the fringe of future residential neighbourhoods in order to mitigate local impacts brought on by these higher intensity uses. Neighbourhood Parks, on the other hand, are intended to be located in proximity to all residential areas. As was identified earlier, Oakville has an excellent distribution of playgrounds, which are commonly found in Neighbourhood Parks.

In order to achieve the recommended provision target over the long-term – a target that the Town of Oakville has had in place since 1999 – the town must continue its approach of maximizing parkland dedication amounts and supplementing this through acquisition or other arrangements. Additional lands are expected to be conveyed by way of development in North Oakville and other growth areas. It is the town’s future growth areas south of Dundas Street (e.g., Uptown Core, Midtown Oakville, etc.) where the town will likely have the greatest challenges in providing adequate park supplies as the higher densities will make the development of meaningful park sizes more difficult. If the recommended active parkland provision target cannot be adequately achieved, acquisition and non-acquisition based options beyond the traditional parkland dedication allowances should be explored.

These options should be based on the town’s planning policies and may give consideration to partnerships with other public agencies or the private sector.

Aside from parkland supplies, a number of recommendations are also provided to support the enhancement of Oakville’s waterfront, community parks, neighborhood parks, the natural heritage system, etc.

Trails are one of the most valued amenities in Oakville as they provide opportunities for hiking, biking, walking, inline skating, and for simply enjoying nature. Movement of pedestrians and cyclists across major barriers (such as highways, valleys, etc.) is addressed as a priority in the *Livable Oakville* plan through directions and policies that support walkable communities, trail development, bike lanes, and pedestrian crossings. The town’s Active Transportation Master Plan (2009) – which identified specific actions and capital projects for cycling and walking infrastructure – is also a high priority for implementation.



All recommendations pertinent to parkland and trails provision are identified in the following table, along with an explanation of key demand factors.

Parkland

A town-wide build-out target of **2.2 hectares of active parkland per 1000 residents** is recommended. Active parkland is defined as tableland parks for active recreation uses and includes (but may not be limited to) land containing: lit and unlit sports fields, tennis and basketball courts, playgrounds, splash pads, BMX/skateboard facilities, etc. Active parkland is provided within three levels:

- Community Parks are town-wide facilities and are often associated with a higher order of active and structured recreational use (e.g., lit sports fields, off-street parking, etc.) and are destination parks for residents. Examples include waterfront parks and major sports parks.
- Neighbourhood Parks provide active recreation as well as opportunities for informal active recreation at a neighbourhood scale.
- Village Squares/Parkettes are small local parks – designed as urban squares or local green spaces – for unstructured play.

Active parkland does not include school sites and excludes valleylands, woodlots, community linkages, natural heritage areas and land for community facilities.

2.2 hectares of active parkland per 1000 residents has been set as a town wide target; it is not practical or possible to achieve this provision in each of the five geographic areas of the town. For example, as a strategy to minimize the impacts to both existing and future residential neighbourhoods, the town has pursued the development of Community Parks (e.g., North Park, West Oakville Sports Park, Palermo Park and others) for active and lit sports fields in non-residential areas or on the fringe of future residential neighbourhoods. This has served to mitigate impacts relative to sports field lighting, noise, traffic, parking, and other concerns associated with active recreation activities.

Another factor that guides parkland distribution is standards for facility development, such as the recommended target of one playground within an 800-metre walking distance of residential neighbourhoods. Geographic distribution is also a key consideration for many other neighbourhood-based facilities, including (but not limited to) accessible playgrounds.

If the recommended active parkland provision target cannot be adequately achieved, **acquisition and non-acquisition based options** should be explored. These options should be based on the town's planning policies and may give consideration to partnerships with other public agencies or the private sector.

The town recently acquired three **surplus school sites**. The future use of these sites shall be evaluated in the context of the South Central Public Lands Study and may consider elements such as informal active recreation or unstructured play, playgrounds, splash pads, minor skate parks, basketball courts, protection of environmental features/trees, etc., in keeping with the provision targets identified in this Master Plan.

Aside from parkland supplies, a number of recommendations are also provided to support the enhancement of Oakville's waterfront, community parks, neighborhood parks, the natural heritage system, etc.

Parkland (continued)*Recommendations:*

46. Do not pursue the **acquisition of non-municipal land or retain such lands for park purposes** (e.g., schoolyards or surplus schools) in areas that presently have adequate supplies of active parkland unless there is a justified need for additional parkland and there are no reasonable alternatives (e.g., publicly accessible neighbourhood or community parks with playground equipment) within approximately 800 metres.
47. **Acquire parkland at the maximum applicable rate** as permitted by the *Planning Act*, via the town's implementing documents (e.g., Livable Oakville, Parkland Dedication By-law), to ensure adequate supplies. For each opportunity, the town should consider the benefits of both **parkland dedication and cash-in-lieu** prior to deciding which requirement to pursue. The town should continue its practice of not accepting **passive "natural area" lands or hazard lands** as part of the required parkland dedication.
48. Explore **acquisition and non-acquisition based options** (e.g., easement agreements, land exchange, long-term lease, land trusts, and other protection measures) if future parkland dedication amounts are not sufficient to maintain a town-wide supply of 2.2 hectares of active parkland per 1000 residents. This may include options available through current planning policies or through the *Planning Act* in higher density growth areas where parkland supplies do not meet the proposed target. **Indoor recreation space that contains outdoor-style amenities and uses** should also be encouraged; all such buildings and open spaces shall be designed and built to the satisfaction of the town.
49. Evaluate existing parks and open space lands (as well as other municipal properties) in neighbourhoods planned for **residential intensification** for their potential to accommodate expanded recreational opportunities that would help to address needs created by population growth.
50. Work towards the establishment of a continuous linear park / open space along the **Lake Ontario waterfront** through the continued implementation of related policies in the Livable Oakville plan.
51. Make the implementation of the **Oakville Harbour West Shore Master Plan** a high priority for the town. Develop a long-term **Waterfront Strategy** that builds upon this plan (but spanning the entire waterfront) to ensure that parks and open spaces are secured, developed, and/or redeveloped in an effort to meet the needs of current and future residents and to enhance the waterfront's role as a recreation and tourist destination.
52. **Improve awareness and understanding about the natural heritage system** within the community, the features and areas it contains, and how to maintain and enhance its resources through various initiatives and programs (e.g., Environmental Strategic Plan, Adopt-a-Park, urban forestry, etc.). In consultation with residents, continue to identify and pursue opportunities within existing and future parks for **naturalization/ restoration initiatives**.

Parkland (continued)

53. Explore the possibility of **renewing and/or redeveloping the town's higher profile parks**, as opportunities and funding permit, to ensure that their potential is maximized and that they remain responsive to current and emerging needs. Consideration should be given to both unique and broad-based features (e.g., picnic facilities) and events that attract a wide range of residents with the intention of strengthening neighbourhoods and enhancing community vibrancy. **Community-building and tourism-generating special events** in town parks should be promoted, but not at the expense of the parks' environmental integrity.
54. Maintain a **commitment to accessibility, safety, and security** within the entire parks and pathway system. In recognition of the town's aging population, attention should continue to be paid to the development of amenities such as **washrooms** (in Community Parks) and **benches/seating areas**.
55. Where possible, cluster the same type of playing fields together within **Community Parks** to increase a sense of form and function. Such parks should also include contain washrooms, electrical outlets, benches, and pedestrian-friendly pathways, etc. An emphasis should also be placed on providing more informal space in new parks in order to promote unstructured and organized activities, as well as emerging interests. Continue to pursue and develop Community Parks in areas of the town where lighting, parking, noise and traffic impacts are minimized. Locate such facilities in non-residential areas or along the fringes of residential neighbourhoods, where possible and practical.
56. Maintain as much existing **forest cover** as possible when developing new parkland, while still providing for appropriate location and design of the necessary recreation features.
57. Establish **clear separations between active** (e.g., sports fields, skate parks etc.) **and passive park areas** (e.g., nature trails, sensitive environmental features, etc.) when designing parks.
58. Continue to pursue **partnership** that enhance the parks and open space system, such as:
 - a) implementing the community partnership policy to guide community development and maintenance of additional parkland features beyond basic level standards;
 - b) seeking community sponsorships and partnerships to support the development of trails, pathways, and park features;
 - c) working with surrounding municipalities, school boards, and organizations to develop a regionally integrated trail and linkage system; and
 - d) promoting town-wide and corporately sponsored "greening" programs.
59. Design new **Neighbourhood Parks** to rely on **on-street parking** in order to maximize parkland usage and intensification.

Parkland (continued)

60. Where possible, **co-locate civic/community uses and parks**. Future community centres and community parks may be situated adjacent to each other to capitalize on synergies of use and economies of scale. Future neighbourhood parks and schools may also be located adjacent to each other.

Trails

Expansion of the town's system of trails and pathways is a high priority and should be directed by the Town of Oakville's **Active Transportation Master Plan**. Furthermore, Livable Oakville's policy regarding the dedication of rights of way for **pedestrian and bicycle pathways** through plans of subdivision provides another opportunity for creating linkages. A number of recommendations are also put forward to enhance the town's trails system.

Recommendations:

61. Make implementation of the Town of Oakville's **Active Transportation Master Plan** a high priority through the proper allocation of project, operation and maintenance funding and resources.
62. Establish a policy that clearly articulates the parameters and standards relating to **signage** at trail access points and along trails. In general, improved public awareness of trail locations, routes, surfaces, and support facilities (e.g., washrooms) should be made a priority.
63. Wherever possible, design trails, pathways and cycle lanes so that they connect to **public transit stops** (including GO stations). Appropriate **bike racks** should be provided at major transportation hubs.
64. Where appropriate, design walkways/pathways/trails through natural heritage so that they are **hard surface (e.g., asphalt)** in order to enhance accessibility and promote use of established routes.
65. Promote and enhance the town's **Adopt-a-Trail program** as a way of improving maintenance and offsetting some costs.
66. Upgrade the **Waterfront Trail** through paving and improving the continuity of facilities and the quality of signage and crossings. This will benefit all Oakville residents and ensure continuity with Waterfront Trail standards in neighbouring municipalities.
67. Consider establishing a **trail loop/route** in a park (or a combination of connected parks linked to the town-wide trail system) in North Oakville in order to provide additional opportunities for inline skating, biking, walking, etc. in the community.

Section 8.

Library Facility Needs & Strategies

Strong library systems are the cornerstones of vibrant communities. With an ever-increasing emphasis on electronic resources, popular materials, and opportunities for studying and gathering, library usage is on the rise in Oakville. The library is regarded as a welcoming place and a critical source for information and support for newcomers and long-time residents alike. In terms of physical space, libraries and their users are well served by locations that are combined with other public facilities such as community centres. This model was adopted many years ago and continues to promote collaborations between the Oakville Public Library, Recreation and Culture Department, and the community.

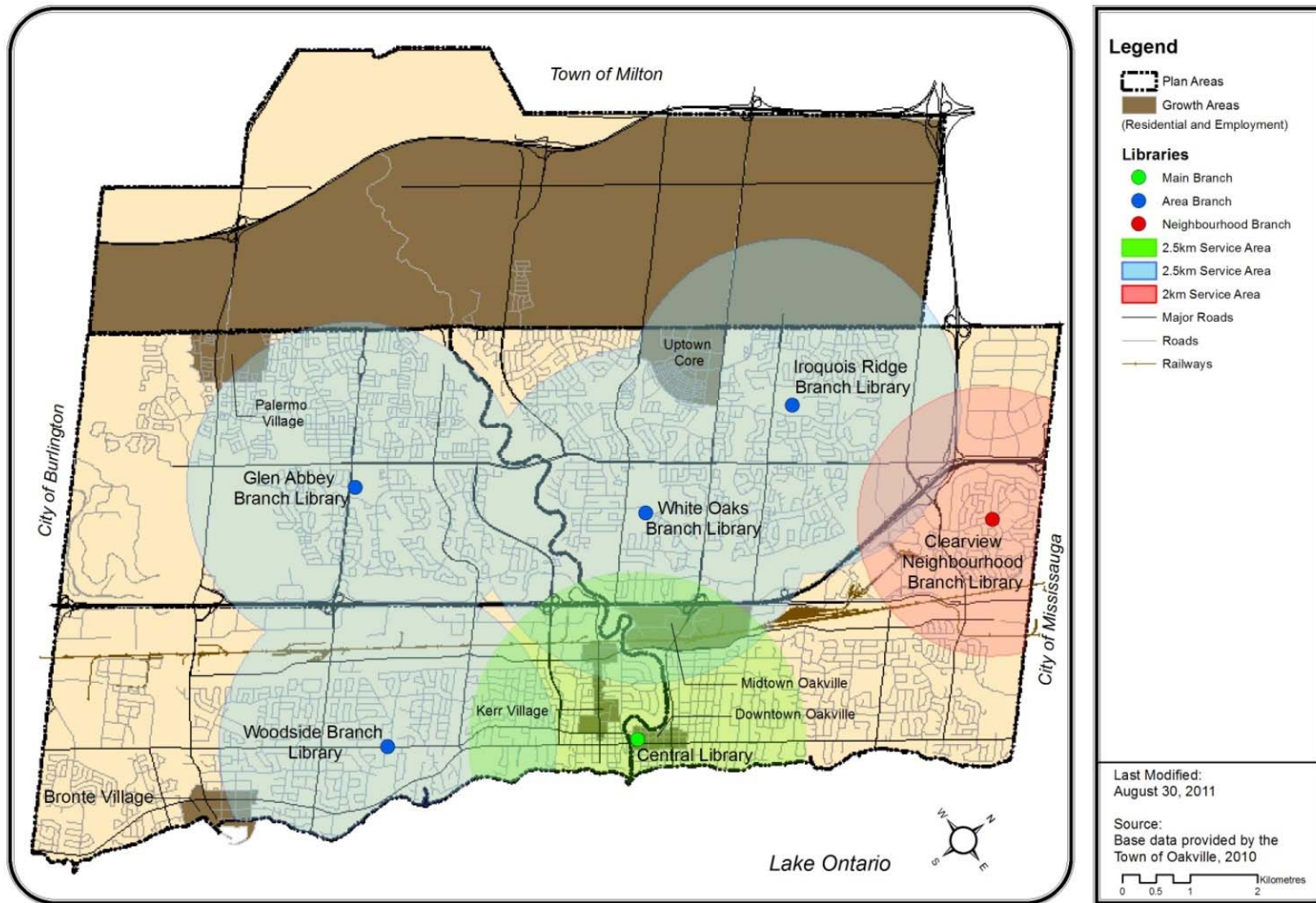


Presently, the Oakville Public Library (OPL) has one Central Library and five branches, providing a total of 95,044 ft² of space. The OPL also offers extensive web services and outreach locations consisting of book nooks (mini collections for pre-school children), book depots (mini collections for teens), deposit stations, and delivery to the homebound.

Design trends and expectations are evolving, resulting in demand for larger library buildings, as well as neighbourhood-level facilities. A desire for more computer workstations, quiet study areas, and larger group study areas are major reasons why library space demands are on the rise. Additional space dedicated to children and teens, art exhibits, comfortable reading areas with cafés, larger and more flexible programming space for community activities, wider aisle ways, and accessible book stacks to accommodate individuals with disabilities are other factors that have contributed to an overall increase in library floor space. Notwithstanding new mediums and changing technologies, traditional materials such as books and audio/video resources remain in high demand.

The OPL has done well with maintaining its space provision in the past (the target remains set at 0.58 ft² per capita), but is currently between building projects, so this provision rate is lagging (0.52 ft² per capita at present). Space expansion in concert with population growth has been the library's objective in recent years and should continue to be a priority. Approximately 53,000 square feet of additional library space will be required to meet the needs of the town's anticipated build-out population of 255,000. This need will be realized incrementally over time as new residents move into Oakville and funding becomes available.

In addition to a need for sustained facility investment in the response to population growth, an appropriate spatial distribution is required to meet the diverse range of community needs in an efficient and cost-effective manner. As shown on the following map, the present distribution is very good, but gap areas exist in Bronte and Palermo Village. A neighbourhood branch has been recommended for Bronte and a larger facility for Palermo Village in order to improve accessibility to library services, along with additional branches to serve growth areas. In terms of scale, a more significant project is the development of a community branch at the Sixteen Mile Sports Complex (approximately 17,500 square feet, recommended for opening in 2018), which will relieve stress on the Glen Abbey Area Branch and improve access to the large number of residents moving to North Oakville.





The branch library at the Sixteen Mile Sports Complex is one of several capital investments that are required to meet future needs. In the short-term, a new 3,000 square foot neighbourhood branch is recommended in the Bronte area (leased space) by 2015. Following the development of the branch at the Sixteen Mile Sports Complex, the next proposed project is a full-service library facility along the Trafalgar Corridor (north of Dundas Street) of approximately 22,000 to 35,000 square feet around 2020; pending further assessment, this facility may be designed to accommodate the relocation of selected services from the existing Central Branch (e.g., technical services, etc.). With the proposed redevelopment of Centennial Square, there may also be opportunities to undertake an internal reorganization of space at the Central Branch. Finally, the development of a new 10,000 to 15,000 square foot branch is recommended in Palermo Village by 2028 as part of the proposed community centre in that area. For each of these projects, feasibility studies will be prepared to define branch locations, design, sizing, and financial implications.

The following table illustrates the proposed library development program. For each of these projects, feasibility studies on branch locations, design, costs, and sizing should be conducted.

Proposed Space Requirements & Library Development Program

Year	Population	Supply, square feet (sf/capita)	Space Requirements (based on 0.58 sf per capita)	Needs (sqft)
2011	182,500	95,044 (0.52)	105,850	10,806
<i>2012-15</i>		<i>+3,000</i>	<i>Bronte Branch Library</i>	
2016	198,205	98,044 (0.49)	114,959	16,915
<i>2018</i>		<i>+17,500</i>	<i>Sixteen Mile Sports Complex Area Branch</i>	
<i>2020</i>		<i>+22,000</i>	<i>New Trafalgar Corridor Branch, north of Dundas St.*</i>	
2021	221,826	137,544 (0.62)	128,659	--
2026	234,121	137,544 (0.59)	135,790	--
<i>2028</i>		<i>+10,000</i>	<i>Palermo Village Branch**</i>	
2031	246,400	147,544 (0.60)	142,912	--
Build-out	255,000	147,544 (0.58)	147,900	356

* Trafalgar Corridor Branch could be as large as 35,000sf if space is reallocated from the Central Branch; timing may be dependent upon redevelopment of Centennial Square in Downtown Oakville

** size of Palermo Village Branch to be confirmed through further study; could be as large as 15,000sf; timing may be dependent upon construction of community centre

Source of Population Forecasts: Region of Halton, Best Planning Estimates (June 2011)

All recommendations pertinent to library facility provision are identified in the following table, along with an explanation of key demand factors.

Public Libraries

A space provision target of 0.58ft² per capita is in place for the Oakville Public Library (OPL). With 95,044ft² at present, the Library is falling behind this target. Space expansion in concert with population growth has been the library's objective in recent years and should continue to be a priority. Approximately **53,000ft² of additional library space** will be required to meet the needs of the town's forecasted build-out population of 255,000.

Based on current growth projections, it is recommended that the OPL develop four new library branches of varying sizes and functions prior to build-out: **Bronte, North Oakville, Trafalgar Corridor (north of Dundas Street), and Palermo Village**. For each of these projects, **feasibility studies** on branch locations, design and sizing should be conducted. Options will need to be explored to confirm the impact to service standard levels as well as capital and operating costs.

Pending further assessment, the library proposed for the **Trafalgar Corridor (north of Dundas Street)** is intended to be a full-service library facility with one or more of the following: board rooms, ILS (integrated library system) support, e-services, reference services, bibliographic and technical services, central distribution centre and inter-library loans, business information, community information management team (Information Oakville), newcomer services, digitization services, archival room/storage, training room, media rooms, flexible structures (with attention to noise barriers), event space (for 300+ people), and storage space. Options for integrating cultural programming space at this location should be also explored at the functional design stage.

Recommendations:

68. Develop a neighbourhood branch of approximately 3,000 square feet in the **Bronte** area as a leased/storefront location between 2013 and 2015.
69. Develop an area branch of approximately 17,500 square feet in **North Oakville** as part of the Sixteen Mile Sports Complex by 2018.
70. Develop a new, larger, full service library of approximately 22,000 to 35,000 square feet as part of the proposed civic building in the **Trafalgar Corridor north of Dundas Street** by 2020. Pending further assessment, this facility may be designed to accommodate the relocation of selected services from the existing Central Branch (e.g., technical services, etc.) to maximize use of space at Centennial Square and to provide more equitable service to the town's growth areas; timing may be dependent upon redevelopment of Centennial Square in Downtown Oakville.
71. Develop a branch of approximately 10,000 to 15,000 square feet in **Palermo Village** as part of the proposed community centre in the longer-term.
72. Retain the **existing Central Branch**, but consider the relocation of some internal functions (e.g., technical services) to the library proposed for the Trafalgar Corridor north of Dundas Street (2020), pending the outcome of the Downtown Cultural Redevelopment Plan.

Public Libraries (continued)

73. Consider the establishment of **book nooks and book depots** as part of the library's outreach efforts in areas of high need or high traffic, including areas that are experiencing growth and have busy or non-existent library branch facilities, such as (but not limited to) those at the outer edges of the 2.5-kilometre service radius. The OPL should consider establishing sustainable operating funds for the delivery of book nook/depot services and to support further expansion of outreach services.
74. Continue to pursue **branch renovations and major maintenance** in a manner that optimizes interior spaces to increase functionality and flexibility.



Section 9.

A Sustainable Strategy for Facility & Parks Provision – Implementation

The Town of Oakville and Oakville Public Library have set appropriate service levels for most park and facility types and have done a very good job of achieving these targets over time. As a result, Oakville’s parks and facilities are responsive to local needs and are the envy of many other communities. With that being said, growth is anticipated in both new and established communities, creating pressures to increase the complement of facilities as well as renew existing infrastructure. These pressures have significant implications on both financial and physical resources, to the point that difficult decisions must be made about priorities as not all facility needs may be affordable at the present time.



This Implementation Strategy summarizes the facility needs for the Town of Oakville based on the recommendations of this Master Plan, which have been informed by public consultation. First and foremost, they are based upon what is needed, regardless of what is financially achievable at the present time. As a result, sustained efforts should be made to implement these strategies through a variety of appropriate and acceptable means. The full implementation of this Plan will require the pursuit of grants and alternative funding and the establishment of various partnerships and collaborations with community organizations, schools, agencies, the development community, and other partners.

The timing of the capital projects proposed in this Master Plan recognizes the need for phased implementation. It bears noting that the proposed timeframes are – in many cases – linked to the population forecasts approved by the Region of Halton; should growth be slowed or accelerated, the timing of implementation may require adjustment. Furthermore, the proposed timing may not align with the town’s funding capacities as time goes by. As part of the annual budget process, this Plan will be reviewed to identify areas where the availability of resources may affect the timing of facility development.

By approving this Plan, the town is not bound to implementing every recommendation or providing facilities in the order, amount, or timing indicated; rather, this Plan provides guidance on community priorities, and sets a general course for meeting the needs as they are presently defined. **It is expected that the Town of Oakville and Oakville Public Library will make decisions on individual projects and funding sources annually through the capital budget process.**

The major capital projects recommended in this Master Plan are displayed in the following tables, along with their preferred timing.

Implementation Strategy - Indoor Recreation Facilities

Facility	Short-Term (2012 to 2015)	Medium-Term (2016 to 2020)	Long-Term (2021 to Build-out)
Sixteen Mile Community Centre:			
Undertake Facility Feasibility Study - Phase 2	•		
Develop Indoor Pool		• • •	
Develop Gymnasium		• • •	
Develop Youth program space		• • •	
Develop Seniors program space		• • •	
Develop Multi-use program space		• • •	
Develop Fitness/Active Living Program space		• • •	
South Central Community Centre:			
Undertake Facility Feasibility Study and Land Acquisition	• •		
Develop Gymnasium		• •	
Develop Active Living Program Space		• •	
Develop Youth program space		• •	
Develop Multi-use program space		• •	
Replacement for Centennial Pool:			
Indoor 25m 6-lane Pool (location and timing tbd)	Timing subject to Cultural Hub Study		
Future Single Pad Arena:			
Undertake Facility Feasibility Study and Land Acquisition		• •	
Develop Single Pad Arena (TBD)			• •
New Seniors Space at Location TBD			
Seniors Space at Existing Civic Facility (location tbd)			•
Stand-alone Youth Centres			
Leasehold improvements (2 locations)	• •		
New Community Centre - Palermo:			
Undertake Facility Feasibility Study and Land Acquisition	•		•
Facility Development			• •
Other:			
Downtown Cultural Hub Study (Centennial Pool)	•		
Glen Abbey Fitness Expansion Study		•	
Repairs, Replacement, Equipment (various facilities)	• • • •	• • • • •	• • • • •
Master Plan Update		•	• •

Implementation Strategy - Parks and Outdoor Recreation Facilities

Facility	Short-Term (2012 to 2015)	Medium-Term (2016 to 2020)	Long-Term (2021 to Build-out)
Soccer Fields:			
Develop Mini Soccer Fields	2	3	3
Develop Major Soccer Fields (unlit)	0	2	0
Develop Major Soccer Fields (lit)	4	5	5
Develop Artificial Soccer Fields (lit)	0	1	1
Convert existing Ball Diamonds to Mini Soccer Fields	2	0	0
Convert existing Ball Diamonds to Major Soccer Fields	0	2	0
Replacement of White Oaks School Fields	3	0	0
Ball Diamonds:			
Develop Minor Softball Diamonds	2	0	0
Develop Major Softball Diamonds (lit)	0	0	3
Develop Major Hardball Diamond (lit)	0	0	1
Multi-Purpose Fields:			
Develop Multi-Purpose Fields (lit)	1	0	1
Dedicated Cricket Pitches:			
Develop Cricket Pitch (location tbd)	1	0	0
Tennis Courts:			
Develop Tennis Courts in new areas	4	0	10
Develop Tennis Courts in existing areas	1	1	0
Basketball Courts:			
Develop Full Basketball Courts	1	1	1
Develop Half Basketball Courts	0	0	2
Develop Basketball Courts in existing areas (some through tennis court conversion)	1	1	2

continued...

Note: Each lit soccer field is considered to be equivalent to 1.5 unlit fields; each unlit artificial field is considered to be equivalent to 1.5 unlit fields; each lit artificial field is considered to be equivalent to 3.0 unlit fields

Implementation Strategy - Parks and Outdoor Recreation Facilities (continued)

Facility	Short-Term	Medium-Term (2016 to 2020)	Long-Term (2021 to Build-out)
Splash Pads:			
Develop Splash Pads in new areas	1	2	4
Develop Splash Pads in existing areas	1	1	0
Playgrounds:			
Install Barrier-Free Play Equipment	2	3	5
Develop New Play grounds (Village Squares)	1	5	24
Develop New Playgrounds (Community & Neighbourhood Parks)	2	3	10
Skateboard Parks:			
Develop Major Skateboard Parks	1	0	2
Develop Minor Skateboard Parks	1	2	1
BMX Parks:			
Develop BMX Park	1	0	1
Outdoor Ice Rinks:			
Develop Artificial Ice Rink	0	1	0
Other:			
Trafalgar Park Renewal (tbd)	• • •		
Harbour Master Plan Implementation	• • • • •		
Waterfront Strategy		•	
Growth and non-growth related parks, open space, and trail rehabilitation, equipment, and development not captured above	• • • • •	• • • • •	• • • • •

Implementation Strategy - Library Facilities

Facility	Short-Term (2012 to 2015)	Medium-Term (2016 to 2020)	Long-Term (2021 to Build-out)
Bronte Branch Library (leased)			
Bronte Branch Library	•		
New Branch Library - Sixteen Mile Sports Complex			
Undertake Facility Feasibility Study and Land Acquisition	•		
Develop new Branch Library		• • •	
Collections for Branch Library		•	
New Branch Library - Trafalgar Corridor North			
Undertake Facility Feasibility Study and Land Acquisition	•	•	
Develop new Main Library		• •	
Collections for Library		•	
New Branch Library - Palermo:			
Undertake Facility Feasibility Study and Land Acquisition	•		•
Develop new Branch Library			• •
Collections for Branch Library			•
Other:			
Library Collections From Growth	• • •		• • •
Furnishings, Repairs, Maintenance	• • • •	• • • • •	• • • • •
RFID (radio-frequency identification)		•	
Master Plan Update		•	• •

Monitoring & Updating the Plan

Although the Plan contains recommendations that could take the town to its eventual build-out twenty-plus years from now, it is expected that community needs will be monitored on a regular basis and that the Master Plan will be updated in another five years' time. Furthermore, on an annual basis, the town should reconcile the recommendations with its fiscal capacity and align requests to capital planning program to ensure timing and scope meet the needs of residents.

Master Plan Monitoring and Review

The following recommendations outline a process for monitoring and reviewing this Master Plan.

Recommendations:

75. The town should implement a system for the **regular monitoring** of the Recreation, Parks, and Library Facilities Master Plan, including performance measures.
76. In 2017, the town should undertake a **comprehensive review** of the 2012 Recreation, Parks, and Library Master Plan.



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